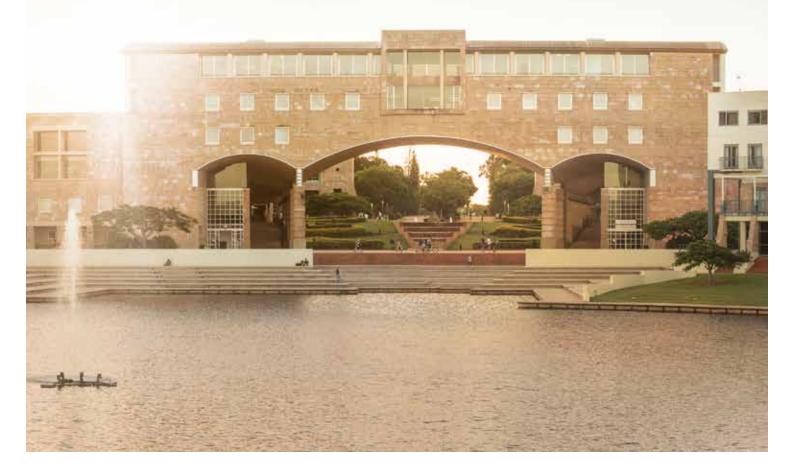


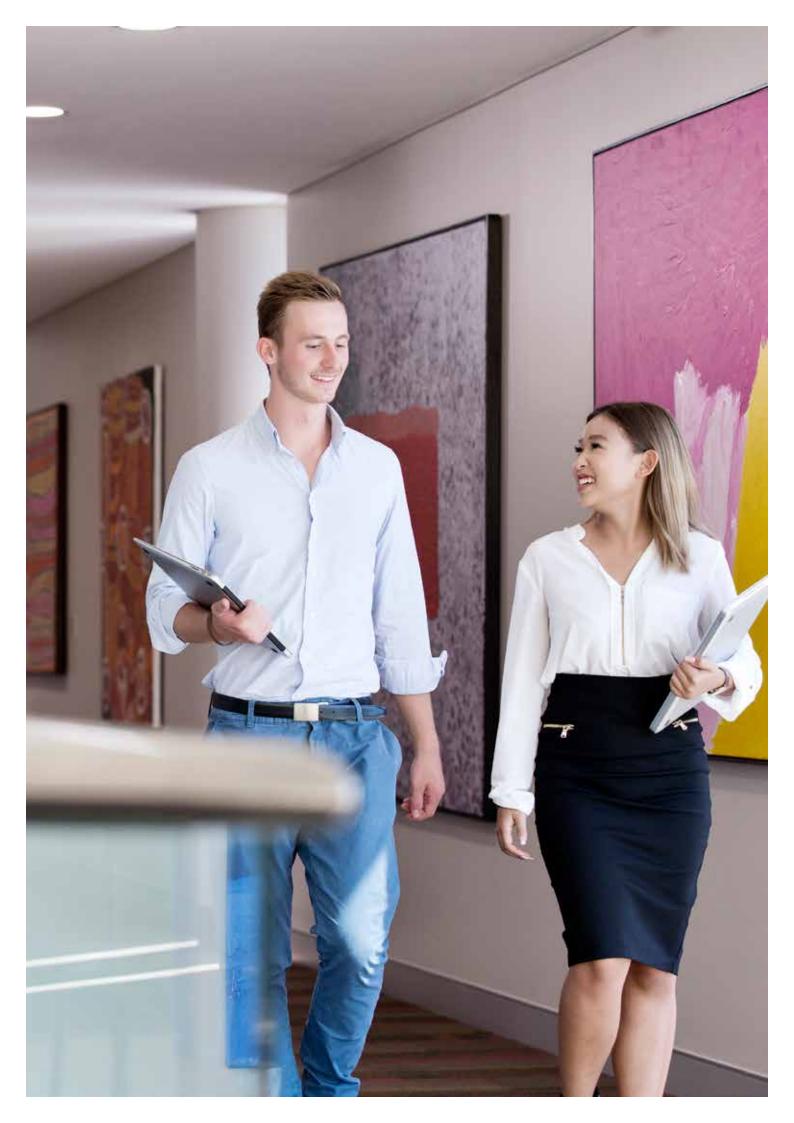
# 2017 Annual Report





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## Mission and Key Goals

#### THE MISSION

As Australia's first private, not-for-profit university, Bond University seeks to be recognised internationally as a leading independent university, imbued with a spirit to innovate, a commitment to influence and a dedication to inspire tomorrow's professionals who share a personalised and transformational student experience.

#### THE KEY GOALS

Our key goals are high level goals that imply action. They sit within and are consistent with our mission.

#### We will:

- 1. Deliver innovative programs attuned to industry and market needs.
- 2. Provide a service orientated culture focussed on outcomes.
- 3. Raise our reputation, brand and the profile and impact of our research.
- 4. Promote commitment, agility, and responsiveness within our workforce culture.

### Chancellor's & Vice Chancellor's Report

### We are pleased to report that 2017 has been very positive, busy and rewarding for Bond University.

Since we opened our doors in 1989, Bond University has continuously achieved an impressive record of highlights. 2017 was no exception.

The year under review has been outstanding in many ways. By every measure – enrolments and net tuition, academic achievement, research success, innovation in teaching and learning, infrastructure and facilities development, community involvement, the engagement of our alumni and our overall student experience – Bond goes from strength to strength.

#### INTERNATIONAL REPUTATION CONTINUES TO GROW

Over the course of the year, Bond further enhanced our reputation within the national and international higher education sectors.

In an increasingly competitive environment, we have taken further strides to position Bond University as an outstanding alternative for potential students and staff with a distinct voice and value proposition.

Our record has been reaffirmed by various external metrics, rankings and commentary. Particular highlights include our acknowledgment in the prestigious Times Higher Education list of the Top 20 World's Best Small Universities and, for the 12th year in a row, the 2018 Good Universities Guide awarded us more 5-star ratings in the student experience category than any other university in Australia.

We received a clean bill of health from the national regulator (TEQSA) and have secured re-registration for a further seven years. While for many this may seem a formality, there was a considerable workload required to achieve this outcome, re-affirming our pre-eminent position on the Australian tertiary education landscape.

2017 was a year where further growth in revenue and prudent financial management continued. Our healthy revenue stream is underpinned by a stronger enrolment pipeline which, when coupled with maintaining control over expenditure, has contributed to an improved operating surplus for the year.

The University has met its banking covenants at all times during the year and possesses a balance sheet that remains strong.

In 2017, the University achieved an EBITDA of \$27.4 million.

#### NEW STRATEGIC PLAN BUILDS ON FOUNDATIONS

This year we transitioned from our five-year 2013 - 2017 Strategic Plan to our 2018 - 2022 Strategic Plan.

The Plans' purpose is to guide us via a series of interrelated strategies to help us achieve our stated goals against a constantly moving background. We face an increasing array of education offerings, the overwhelming influence of technological transformation in the economy, and stiff competition for staff and students. The nature of teaching and learning, research, engagement and service is changing every day. Our job is to anticipate and be proactive.

As we plan for Bond's future, we will be constantly challenged to respond to disruptive technologies, global trends, changing student expectations, new requirements of our graduates' employers, and the broad influence of legislative reform. The market for university-level education will continue to grow rapidly but it will be contested more aggressively.

So saying, the University's Strategic Plan 2018 - 2022 builds upon our long-standing values and strengths but, at its foundation, remains grounded on our commitment to students and the student experience.

This new Strategic Plan provides a map to guide our collective action over the coming five-year period and signals our priorities for new investment.



Transformer launch L - R: Vice Chancellor and President Professor Tim Brailsford, David Baxby, Chancellor Hon. Dr Anabelle Bennett AO SC, Mark Sowerby, Jared Pohl, Executive Dean Professor Terry O'Neill

#### TRANSFORMER LAUNCHED TO GREAT ACCLAIM

As a stunning example of the transition between the old and new strategic plans, Bond's new co-curricular Transformer program, launched in May 2017, has been a great success that has attracted widespread commendation.

Transformer is an Australian-first, aimed at teaching big-picture thinking, creative problem solving and evidence-based decision making no matter what discipline students are studying, preparing them for the ever-evolving work environment and positions that might not yet even exist.

It captures and enriches the age of technology through unparalleled access to industry experts, mentors, academic coaches, workshops and a cutting-edge co-working space as a transformational experience that will challenge students to adapt, create and collaborate.

The Transformer program has been designed to enable students to innovatively tackle real-world problems that matter.

It attracts motivated, self-directed individuals who want to work in collaborative, interdisciplinary teams on challenging projects that typically span multiple semesters. Participants are supported throughout the program by dedicated Bond academics and staff, industry experts, mentors, state-of-the-art facilities and other essential resources. Along the way, our aim is to build key employability skills – communication, leadership, entrepreneurship.

Transformer is based on a 'no pressure' environment of self-directed learning. There are no assignments, no tests and no exams. At the end of each stage, students are required to submit a written report, presentation and / or implementation plan, and attend an exit interview. Completion of each stage will then be acknowledged on their Australian Higher Education Graduation Statement.

Two Transformer Scholarships are awarded annually to students beginning their bachelor's degree or master's degree study at Bond University in the following year's January semester.

#### BOND - A TRULY GLOBAL EDUCATIONAL INSTITUTION

Bond is recognised internationally on a range of stages.

Just as our Business School has established a niche in the Japanese MBA market and Law in the Canadian market, the Faculty of Society & Design has developed a strong link to China with programs in Construction Management and Project Management. We are pleased to embrace this international initiative as it further cements our reputation as a truly global institution.

The Faculty of Law continued its outstanding success in Australian and international student mooting. Our reputation as moot leaders continues to position us as an undeniable expert in the globally highly competitive areas of legal study and academia, and professional legal practice.

In 2017 Bond enrolled students from 98 overseas countries within its program. North America continues to be our largest source market with almost 40% of our international students travelling from the USA and Canada. China is a growing market for the University that delivered around one quarter of our international enrolments, and we continue to attract healthy cohorts of students from European countries, particularly Germany, Norway, Sweden and the United Kingdom.



#### STUDENTS: AT THE CENTRE OF EVERYTHING WE DO

At the heart of Bond are our students.

Bond University is founded on a distinctive ethos to provide an environment of academic excellence, discovery and development for the next generation of global professionals and leaders, based on personalisation.

As Australia's first private, non-profit university, we have always thrived on the investment that our students make in their own futures, the commitment of our staff and the support from a strongly engaged community.

The exceptional quality of our students' experience has always been a hallmark of Bond University. We are committed to teaching excellence, deep engagement between academics and their students, and the personal and transformative development of Bond people. We have built a vibrant, supportive and dynamic culture that welcomes every student and gives them the opportunity to join a connected, passionate and close-knit cohort.

However, our outstanding student experience is not achieved without the invaluable support of our academic and professional staff. The work we do, every day of the academic year, makes the student journey at Bond the most memorable times of their lives.

In regards to our student engagement, we have pioneered some new programs in school partnerships. The University's Indigenous education programs have resulted in an undergraduate retention rate higher than the non-Indigenous student cohort.

Our academic and sporting scholarships program continues to grow and support more students. Bond University's Scholarship Program encompasses a range of awards available to both Australian and international students at an undergraduate and postgraduate level. We offer a number of full-fee and part-fee scholarships to the best and brightest applicants each semester and are designed to reward and encourage students who have excelled in the areas of academia, leadership, community and sporting.

As an example, Bond University continues to benefit from the generous support of Dr Georgina Hope Rinehart with two new scholarships announced late in 2017. Dr Rinehart has extended her scholarship program with Bond, offering two new Swimming Scholarships per year for the next two years, making four in total.

We are also grateful to ADCO Constructions for their sustained support of our student athletes through the provision of generous sporting scholarships.

In addition, to keep students socially engaged, BUSA was also very busy organising activities and events for students. The highlight of the year was Bondstock – a week full of festivities to commemorate the academic, recreational and cultural achievements of Bond University students.

#### IMPROVED INFRASTRUCTURE

The University Council recently approved the Stage 2 extension to the Faculty of Health Sciences & Medicine building and this commitment will be the major construction project in 2018, allowing for the planned expansion of the Faculty in the years ahead.

The major refurbishment of the Law building was officially opened in January 2018. With new foyer, reception and office areas, plus new tutorial rooms and moot court and a major upgrade to the Law Library, we believe we now have one of the most attractive and functional legal precincts of any Australian university.

The Balnaves Foundation Multimedia Learning Centre was expanded to increase seating by a third in this popular study location.

The Lakeside restaurant was transformed from The Brasserie and is already proving a hit with staff, students and visitors.



L - R: Vice Chancellor and President Professor Tim Brailsford, Janet Price, Don Cutmore, Professor Helen O'Neill

### PITCH@PALACE AND HRH THE DUKE OF YORK VISITS BOND

Our continued push for leadership in entrepreneurship and innovation took a step forward when we hosted Pitch@Palace in September, and the first visit by a member of the British Royal Family to the Gold Coast in almost 30 years by the Duke of York - the program's international founder.

Pitch@Palace supports, enhances and adds value to start-up and scale-up companies by providing a platform for entrepreneurs and audiences to meet, network and hear the great ideas that are being commercialised and built by the next generation of entrepreneurs.

National winners were Bond's own Alisha Geary, founder of Faebella luxury activewear; recent Business / Law graduate and fellow Gold Coast innovator, Nev Hyman, founder of sustainable social enterprise NevHouse; and Ben Armstrong, Founder of HireUp, a digital platform to connect people with a disability with like-minded, compatible support workers.

The Global Pitch@Palace Final was held at St James Palace in London, and Nev Hyman - whose journey to the Palace began at the Regional Final at Bond University - was crowned the ultimate winner of Pitch@Palace Global 2017.

#### RESEARCH EXCEEDS EXPECTATIONS

Our research results continue to lead the way in academia, industry and science. Our staff participated in a huge range of research endeavors and were part of projects which attracted more than \$12 million in funding.

During the year under review, Bond University officially recognised and honoured the largest single private donation we have ever received.

The Cutmore Family Recognition Event, held on Thursday, 23 November, was attended by family and friends of the late Cora Grace Cutmore who passed away on her 93rd birthday in 2016, leaving a multi-million dollar bequest to the University.

The funds will be directed to research into the development of stem cell therapies, including those to treat age-related macular degeneration.

Whilst we rely on corporate and public philanthropy – even more so than government-funded institutions – what makes this endowment particularly significant is that it comes, not from a multi-national corporation or a wealthy foundation but from a retired nursing sister who built her 'nest egg' buying and selling shares.

Research Week 2017, set to the theme 'Imagine. Innovate. Inspire.', was a triumph. Hosting speakers across a range of disciplines and topics as diverse as the impact of robotics and evolving technologies on industry, the pitfalls of big data, doping in sport, law without lawyers and the joy of food featured in this annual celebration of research at Bond.

The week culminated in a dinner attended by guests including collaborators, supporters, staff and students. The Vice Chancellor's Award for Research Excellence, Vice Chancellor's Award for Research Supervision, and Vice Chancellor's Award for Early Career Research Excellence, were announced on the evening.



#### PAST STUDENTS - A LIFELONG ASSOCIATION

Pleasingly, our relationship with our alumni just gets better each year. The annual Homecoming event was again a highlight on the calendar despite the big wet, and the long list of international reunion events held around the world engaged so many of our alumni.

Bond's alumni live and work all around the world. They form a powerful network around Australia, overseas and locally. We thank our Alumni Advisory Board and our 20 active overseas alumni committees most wholeheartedly for their work in increasing connectivity and engagement with Bondies through activities such as the Alumni Awards, scholarships and the Alumni Mentor Program.

### ON THE FIELD, AROUND THE COURT AND IN THE POOL

On the sporting field, the Bull Sharks flew our flag proudly. The AFL women's premiership in Division 1 of the South East Queensland league was arguably the highlight.

This achievement was backed-up by our first premiership in men's soccer, the silver medal in the inaugural Aon University Women's 7's Series, the award of the Doug Ellis trophy for the best university performance per capita in the Australian University Games (for an unprecedented sixth time in the last nine years), in addition to several outstanding individual athletic performances. We look forward to cheering on some of our student-athletes when they represent Australia at the Commonwealth Games.

#### **FACULTY AND CAMPUS HIGHLIGHTS**

Across our entire endeavour, Bond continues to develop programs that extend the student experience in profound and practical ways. These are just some of the ways we do this:

- The work of the Bond Law Clinic, now part of a multi-clinic offering, is a major contributor to our community outreach and is something of which we can be very proud.
- The Bond University College rebrand and launch took place in May. Many students arrive at Bond from non-traditional pathways and the College will become increasingly important in facilitating their student journey.
- In our Faculty of Society & Design, we have employed leading French neuroscientist Professor Irini Giannopulu as Head of the School of Psychology. Under her leadership, Bond will develop a new Interdisciplinary Centre for the Artificial Mind during 2018.
- Our Abedian School of Architecture staff continue to be recognised by their industry peers - Professor Michael Keniger was awarded the National President's Prize by the Australian Institute of Architects for his most generous personal and professional contributions, and Assistant Professor Matthew Eagle has won a series of prestigious accolades for his firm's Burleigh Street House project.
- Honorary Adjunct Professor John Sheehan was awarded the Order of Australia in the Queen's Birthday 2017 Honours List for his service to the real estate and property planning sectors.
- The Abedian School of Architecture has once again hosted some of the world's most renowned architects and designers at its popular free lecture series.
- The Bond Business School hosted a series of four Leaders Forums which connect the Bond community with internationally recognised business names so we can learn from their experience.
- Bond was selected as a Knowledge Based Partner in The Knowledge Transfer Partnership (KTP) program, part of the Advance Queensland initiative that helps to create partnerships that exchange skills and ideas to inspire innovation.

- The Bond University Psychology Clinic joined forces with the State Government to develop a Sexting and Cyber Bullying program.
- Bachelor of Film and Television graduates produced a series
  of high quality films, among 22 chosen by ABC 2 and launched
  on the ABC iView Grad Fest Collection that showcases the best
  graduate films from across the country.
- Our Journalism students developed a mobile application for Connecting Southern Gold Coast (CSGC). The app provides users with a guide to iconic beaches, the hinterland, the coffee culture, events and history of the Southern Gold Coast.
- Late last year, the first cohort of our MD students graduated in Medicine. The smooth transition from an undergraduate Medicine Program to a Postgraduate program, and the outstanding successes of our medical students positions us well for the future.
- In the Learning and Teaching area, a range of initiatives were undertaken to improve knowledge leadership and encourage teaching excellence. This included a strategic Professional Development program for early careers academics, production of digital teaching tools and significant physical learning space upgrades.
- Assistant Professor Christian Moro was awarded a national citation for contribution to student learning through the Australian Government Department of Education and Training.
- Bond University High Performance Training Centre (HPTC) was awarded a 2017 Strength of America Award for its world-class strength and conditioning standards. Bond's HPTC was the only facility in Australia to receive this prestigious accolade, which is jointly awarded by the US National Strength & Conditioning Association (NSCA) and the President's Council on Fitness, Sports, and Nutrition.
- Professional development of our staff remains a high priority. A
  total of 17 Learning and Teaching programs were held during the
  year. 288 new learning and teaching videos were produced with
  Bond academics as digital learning tools. Evidence of student
  satisfaction with the Bond University learning and teaching
  experience continues to be demonstrated through continuously
  high response rates to student evaluation surveys.
- Community engagement has never been more powerful at Bond. A series of social and cultural activities were held both on campus and around the Gold Coast. The 'Fellow of Bond University' initiative was introduced to establish deep and meaningful relationships with industry and community leaders.

#### INTO THE FUTURE

Bond University enjoys a special place in the global education world. We thank our staff, students and our community for their contribution and look forward to reporting future success and further achievements in which we all may share.

We will continue to plan for, and confront, the turbulent winds of global competition, domestic policy uncertainty, digital disruption, technological change, and an ever-changing workforce.

All of our staff deserve our thanks and our heartfelt appreciation for untiring efforts to make the student journey at Bond the most memorable times of our student's lives.

Our outstanding student experience is not achieved without the invaluable support of our professional staff, members of Council and our supporters.

For this, we are truly grateful.

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Hon. Dr Annabelle Bennett AO SC Chancellor

Tim Brakend

Professor Tim Brailsford
Vice Chancellor and President

### **Faculty Reports**

#### **Bond Business School**

The Bond Business School delivers a unique learning environment based on small class sizes and an accelerated three-semester-per-year timetable.

Each student has unparalleled access to dedicated learning facilities, global industry connections, internationally diverse cohorts and leading academics.

The Bond Business School is consistently ranked first in Australia for educational experience and student satisfaction, supporting them to achieve their ambitions on the global stage through a range of undergraduate, postgraduate and research programs.

#### LAUNCH OF TRANSFORMER

Bond University launched an Australia-first co-curricular program 'Transformer' aimed at instilling 'big-picture' thinking in students across all faculties.

The \$2.5 million investment in the new offering was announced in May 2017 on the University's 28th anniversary.

The new cutting-edge co-working space, situated in the Bond Business School, is home to the Transformer. The environment will provide a dedicated place for students of all disciplines to come together and access academics, industry experts, mentors, workshops, events and other resources.

The Transformer is available year-round at no cost to all students, and has been purposefully designed to develop creativity, encourage exploration, enable innovation and enhance Bond University's trademark entrepreneurial experience.

The experience can be completed at their students' own selfdirected pace in three distinct consecutive phases - Inspiration, Exploration and Transformation - over the course of their undergraduate or postgraduate degree. The Transformer program is overseen by an independent Advisory Circle of industry heavyweights, including GoldBean founder and Chief Executive Jane Barratt, Wesfarmers Senior Executive David Baxby, ECP Asset Management co-founder and portfolio manager Jared Pohl and former Queensland Chief Entrepreneur and Blue Sky Alternative Investments founder Mark Sowerby. Ms Barratt, Mr Baxby and Mr Pohl are all alumni of Bond University.

Participation in the Transformer will earn students credit towards Bond University's mandatory Beyond Bond extracurricular program, which ensures all students graduate with on-the-job experience and skills

Through the program students benefit from academic coaching, a regular 'expert insights' Q&A series with leading industry figures and one-on-one mentoring, particularly from high profile Bond University alumni.



#### TRANSFORMER DIRECTOR APPOINTMENT

Bond University welcomed Daniel Abrahams as the inaugural Director of the Transformer Program.

Mr Abrahams has successfully revamped companies and disrupted industries in some of Asia's largest markets and now brings more than two decades of corporate and entrepreneurial leadership to Bond's Transformer Program.

Growing ideas from incubation to customer take-up for companies such as Superloop, Aurizon, Energex, Suncorp and Toyota, Mr Abrahams has sold into some of the biggest names in the digital economy, including Apple and Amazon. As CEO and Executive Director at dark fibre infrastructure provider Superloop, he lead the team through a share market listing with a price that has now more than doubled and has a market capitalisation of more than \$500 million.

He describes his new position at Bond as a "life changing" opportunity to make a difference to the next generation of Bond's future leaders.



Daniel Abrahams, Director of the Transformer Program.



Bachelor of Business Law graduate and Faebella luxury active wear founder Alisha Geary

### PITCH@PALACE WELCOMES HRH, THE DUKE OF YORK

His Royal Highness, the Duke of York founded Pitch@Palace in 2014, recognising the profound role that entrepreneurship plays in the future of global economies.

The program gives entrepreneurs the opportunity to meet the people who can help make their business dreams become a reality and supports entrepreneurs by providing them with the best opportunities to access mentors and advisers, distribution systems and supply chains, connections and investment.

Bond was proud to be a key participant in the inaugural Pitch@Palace Australia event.

Pitch@Palace Australia is the platform to showcase Australian entrepreneurs. As part of the Pitch@Palace Global network it builds connectivity between Australia and other key markets.

On Friday, 22 September, 2017, Bond University hosted the Pitch@ Palace regional final where the Duke joined the judging panel. This very special event and the attendance of the Duke of York is testimony to our long-standing reputation for innovation and leadership in the entrepreneurial space.

The Duke spent the day at Bond talking with students and Pitch@ Palace entrants from Queensland, Northern New South Wales and the Northern Territory. From this event, eight regional finalists were selected to attend a national Boot Camp in Wollongong, where they were joined by a further 16 finalists from around Australia. Half of the Boot Camp entrepreneurs were then selected to pitch their ideas at the Pitch@Palace Australian final, held at Government House in Sydney on Wednesday, 27 September.

Bond Business / Law graduate Alisha Geary, creator of luxury activewear brand Faebella, was crowned a winner of the inaugural Pitch@Palace Australia start-up competition by HRH Prince Andrew.

Ms Geary, who grew up between Cairns and the Torres Strait Islands, received the 2013 Bond University Indigenous Community Excellence Scholarship to study Business / Laws.

Her business idea was originally inspired through her volunteer work as a guide for the Corrigan Walk Art Tour - Australia's largest, private modern Indigenous art collection - which is displayed throughout the Bond University campus.

From this idea, Faebella was born, and through Bond Business Accelerator – our Business School's incubator program for early stage start-ups, she developed her fledgling business concept into a start-up. Faebella's mission is to share the rich culture and history of Aboriginal and Torres Strait Islander people by presenting their art on activewear.

Ms Geary was one of three national winners, including fellow Gold Coast innovator, Nev Hyman of NevHouse and Ben Armstrong of HireUp in Sydney. They all flew to London in December to represent Australia at the Global Final of Pitch@Palace, where they competed against some of the world's best and most innovative start-ups. Nev Hyman won the Pitch@Palace Global held at St James Palace in London, and Ben Armstrong was runner up.

As exemplars of the creative, entrepreneurial, hard-working Bond spirit, we congratulate them all.



Bond Business School, Professor of Data Science, Professor Steven Stern

### BOND BUSINESS LEADERS FORUMS SHOWCASE EXCELLENCE

Bond Business Leaders Forums is an exclusive series of presentations from high profile Australian and international business leaders. The forums provide invaluable development and networking opportunities for students, business professionals, our local community and beyond.

Bond Business School hosted four Leaders Forums during the year under review:

- Tuesday, 7 March Peter Beattie AC, Chairman of the Gold Coast 2018 Commonwealth Games Corporation (GOLDOC).
- In his role as Chairman of the Games, Mr Beattie is responsible
  for delivering the largest international sporting event to be held
  in Australia in more than a decade, drawing on his extensive
  experience in both the political and business sectors. Mr Beattie
  talked about the various ways both Gold Coast businesses and
  the broader community can participate in and take advantage of
  this once in a lifetime opportunity.
- Monday, 26 June Tony Shepherd AO, Director of Menzies Research Centre spoke on 'The Economic Challenges Facing Australia'.
- Mr Shepherd is Chairman of Macquarie Specialised Management
  Limited (a global infrastructure fund), the Sydney Cricket
  Ground Trust and ASTRA (the subscription TV Association). He
  is also a Director of Menzies Research Centre, Virgin Australia
  International Holdings Limited, Racing NSW and an advisor to
  Lend Lease, the Bank of Tokyo Mitsubishi UFJ and the ASIC
  External Advisory Panel. Mr Shepherd has had an extensive
  career in Australia and overseas in the private and public sectors.
  He pioneered private infrastructure with projects such as the
  Sydney Harbour Tunnel, Melbourne City Link and East Link, and
  a range of power stations, water treatment plants, railways and
  light rail. He is a former President of the Business Council of
  Australia and Chairman of the National Commission of Audit.
- Thursday, 10 August Mark Sowerby, Founder of Blue Sky Alternative Investments addressed his topic 'What is entrepreneurship really like?'

- It took Mark Sowerby 13 years of hard work and experience to start his own business. He shared his story and how he built genuine lifetime friendships and accumulated enough capital to open doors. With no finance experience and a background in agriculture and commodity trading, Mr Sowerby spoke about his passion for business.
- Tuesday, 5 September David Thodey AO, Former Chief Executive Officer for Telstra presented his thoughts on 'How Australia can benefit from global volatility'.
- A recognised technology and telecommunications business leader, Chairman of CSIRO and JobsNSW, Mr Thodey highlighted what he sees are the factors that are driving volatility in the international business environment and suggested strategies that Australian businesses could use to respond.

#### STEVEN STERN JOINS BOND BUSINESS SCHOOL

Early in the year Bond University appointed former Australian Bureau of Statistics (ABS) National Chair, Professor Steven Stern, to the growing ranks of its Actuarial Sciences team as Professor of Data Science.

The mathematician, hobbyist programmer and self-confessed sports nut is probably best known by cricket fans as the custodian of the Duckworth-Lewis-Stern (DLS) system of adjusting scores in international cricket matches when wet weather has interrupted play.

Professor Stern came to Bond University from QUT where he was Professor of Statistics, Discipline Leader of Statistics & Operations Research. Prior to this, he spent almost 20 years at Australian National University (ANU) in Canberra in a variety of academic and research roles, most recently as Associate Professor and Director of Education for the Research School of Actuarial Studies and Applied Statistics

Throughout his career, Professor Stern has received awards for teaching excellence from Stanford and ANU and has been published in numerous statistics, commerce, sport, health and medical journals, both nationally and internationally.

### **Faculty Reports**

### Faculty of Health Sciences & Medicine

The Faculty of Health Sciences & Medicine enjoys a well-earned national and international reputation for delivering exceptional student outcomes, providing a personalised and transformative student experience, and for graduating skilled, work-ready health professionals.

This is our focus and will remain so into the future.

For the past two years, independent national surveys about the Australian tertiary student experience have reported more than 90 per cent satisfaction rates from both undergraduate and postgraduate students in the Faculty. A very satisfying result that reflects our overriding commitment to an outstanding student journey.

To lead the nation in education excellence requires innovative teaching and learning practices. At Bond, these are developed by award-winning academics. Along with small class sizes and world-class facilities, students experience best practice clinical simulation training facilities, undertake an Indigenous Health Immersion Program and use virtual reality technology to support the teaching of anatomical sciences.

Opportunities for international experience feature in many programs. Understandably, they are very popular with students. The University's Kirakira project is an example of an interdisciplinary partnership that allows students to work and study in a developing community of the Solomon Islands. Other international destinations include the USA (such as Stanford University), Vietnam, India and New Zealand.

Growth in research performance has been strong, predominantly driven through work conducted in the Centre for Research in Evidence-Based Practice and the Clem Jones Centre for Research for Regenerative Medicine, in addition to a number of other niche and academic-lead projects.

### MULTI-MILLION DOLLAR PRIVATE DONATION FUNDS STEM CELL RESEARCH

During 2017, Bond University officially honoured the donor of the largest single private gift ever received.

Born and raised on Queensland's Southern Downs, Cora Grace Cutmore trained as a midwife and mothercraft nurse. In the years following World War II, she travelled overseas to work in England, Europe, the United States and Papua New Guinea where she was stationed in the highlands and lived in a dirt floor hut. Returning to Australia, Sister Cutmore became a travelling infant welfare nurse in country Victoria.

She ended her career working in hospitals on Victoria's Mornington Peninsula and ultimately retired back in Queensland, close to her brother and sister in Buderim.

As a single woman with no children, Cora was always conscious of the need to be financially self-sufficient. She began buying shares early in her career and ultimately grew them into a multi-million dollar portfolio. While living modestly herself, she used the proceeds to support various philanthropic causes including a training program to upskill outback nurses.

Cora's most generous endowment of the Cutmore Distinguished Professorship of Stem Cell Research bestowed on Professor Helen O'Neill, will be directed to research into the development of stem cell therapies, including those to treat age-related macular degeneration from which Cora suffered herself.



Professor Kirsty Forrest



Assistant Professor Dr Christian Moro

### MEDICAL EDUCATION EXPERT APPOINTED AS DEAN OF MEDICINE

Professor Kirsty Forrest has been appointed to the leadership role of Faculty of Health Sciences & Medicine as Dean of Medicine.

Professor Forrest – previously Deputy Head of Medicine at Bond and a consultant anaesthetist at the Gold Coast University Hospital – has been involved in medical educational research for 15 years and is co-author and editor of a number of best-selling medical education textbooks.

It was Bond's boutique learning environment and dedicated focus on students that initially attracted Professor Forrest to work at Bond. Her priority as Dean of Medicine will be to ensure that proud legacy continues

### DR RAY MOYNIHAN LAUNCHES 'THE RECOMMENDED DOSE' SERIES

In October 2017, multi-award-winning journalist and health researcher, Dr Ray Moynihan of Bond University's Centre for Research in Evidence-Based Practice (CREBP) launched a compelling new podcast series produced by one of the world's largest and most trusted independent health research organisations, Cochrane Australia.

The Recommended Dose podcast series was released with one of the world's most influential doctors, BMJ editor-in-chief Dr Fiona Godlee calling for a move away from drug company-funded science towards more independent evaluation of medicines.

The series tackles the big questions in health and offers new insights, evidence and ideas from some of the world's most fascinating and prolific researchers, writers and thinkers. Its aim is to promote a more questioning approach to health care.

#### ASSISTANT PROFESSOR CHRISTIAN MORO HONOURED WITH CITATION FOR CONTRIBUTION TO STUDENT LEARNING

Assistant Professor Dr Christian Moro has joined a distinguished cohort of Bond University educators as the most recent recipient of a Citation for Outstanding Contributions to Student Learning.

These prestigious national honours are awarded annually through the Australian Awards for University Teaching and acknowledge individuals who go above and beyond to deliver a richer, more engaging experience for their students.

As Assistant Professor of Biomedical Science and Medicine at Bond University for the past five years, his citation specifically recognises his innovative approach in developing a suite of leading-edge visualisation tools and technology-enhanced resources for Bond's Health Sciences and Medicine students.



Bond University High Performance Training Centre receives Strength of America Award L - R: Bond University Student Association Strength and Conditioning coach Rick Martin, Associate Professor Dr Justin Keogh, Facility Manager Glenn Corcoran, head of program, Professor Peter Reaburn and Chris McLellan

### BOND UNIVERSITY HIGH PERFORMANCE CENTRE RECEIVES INTERNATIONAL AWARD

Bond University High Performance Training Centre (HPTC) has been awarded a 2017 Strength of America Award for its world-class strength and conditioning standards.

The Award – which represents the gold standard in strength and conditioning programs – measured the HTPC on four key criteria: Supervision, Education, Program and Facilities.

The Strength of America Award recognises Bond for providing exemplary strength and conditioning services at the Bond Institute of Health & Sport (BIHS), also home to leading research and programs in the disciplines of Exercise and Sport Science, Physiotherapy, Occupational Therapy, and Nutrition and Dietetics.

### BOND AND GOLD COAST UNIVERSITY HOSPITAL APPOINT JOINT CHAIR IN MENTAL HEALTH

Professor Chris Stapelberg has joined the Faculty of Health Sciences & Medicine as the Joint Chair in Mental Health for Bond University and Gold Coast University Hospital.

This key, strategically focused position for both organisations will help grow the capacity for much needed Mental Health research for the broader Gold Coast community.

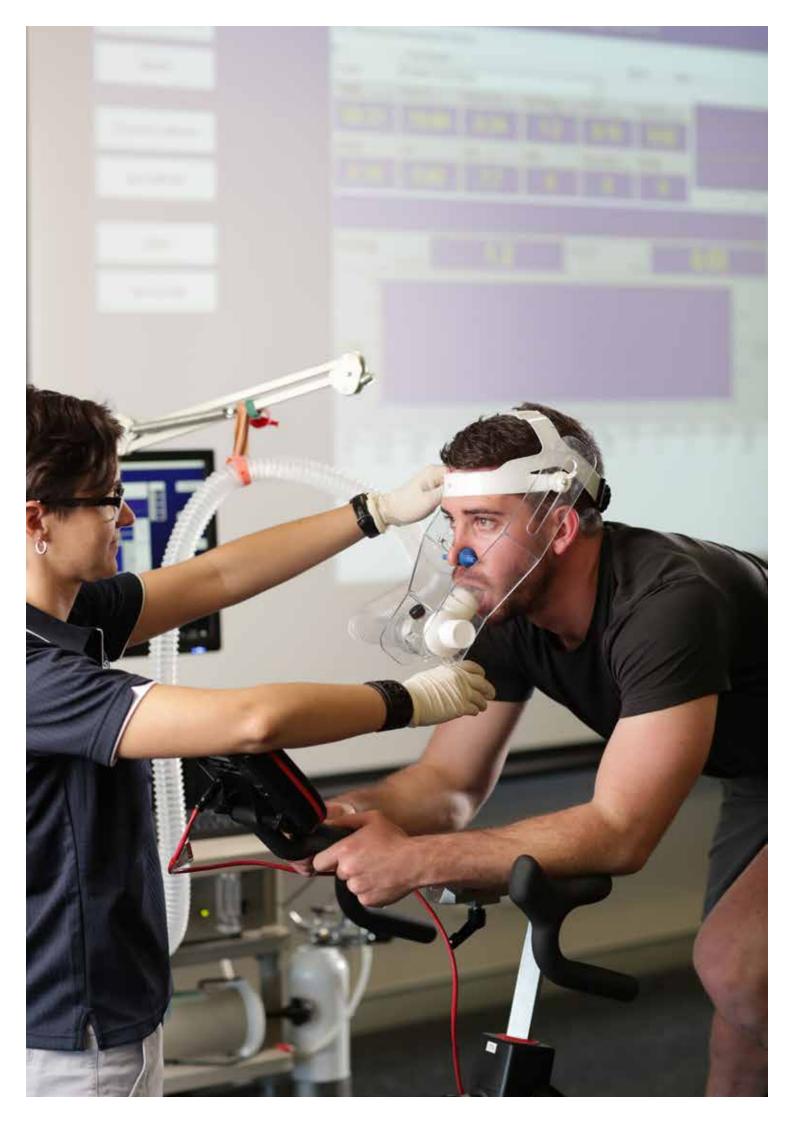
Professor Stapelberg is a senior staff specialist in Psychiatry, working at the Gold Coast University Hospital as a consultation liaison psychiatrist. He is the Mental Health and Specialist Services Director of Research, Chair of the Gold Coast Hospital Mental Health and Specialist Services Research Committee and, until recently, was Deputy Chair of the Gold Coast Hospital and Health Service Research Council.

### FIXING OVERUSE AND UNDERUSE OF MEDICAL CARE CAN IMPROVE HEALTH AND SAVE MONEY

International experts have pinpointed how reforming the overuse and underuse of health and medical services around the world can improve health outcomes and stem the spiralling costs of healthcare.

A series of observations defines overuse as 'the provision of medical services that are more likely to cause harm than good', and underuse as 'the failure to use effective and affordable medical interventions'.

Launched by The Lancet, the 'Right Care Series' features major commentaries by Paul Glasziou (Bond University), Vikas Saini (Lown Institute, Boston), Adam Elshaug (University of Sydney), Don Berwick (Institute for Healthcare Improvement, Cambridge, MA) and others who examine the extent of overuse and underuse of health and medical services.



### **Faculty Reports**

### Faculty of Law

The Bond Faculty of Law has a reputation for providing the best professional legal education in the country.

The University proudly and strategically leverage that reputation to attract exceptional law students, engage the best legal teachers and establish useful, respectful and mutually-beneficial professional and institutional partnerships.

The Faculty offers a suite of academically rigorous and professionally-focused law programs.

The Faculty demonstrates an outstanding student service ethic, offer an engaging and satisfying student experience, and prioritise student wellbeing. Added to our high quality teaching and student-centric approach, we engage in meaningful, impactful research in niche areas of research excellence.

#### NEW LLB AND JD NOW ON OFFER

New versions of the Faculty's major law programs, the Bachelor of Laws (LLB) and the Juris Doctor (JD), were approved by the Legal Practitioners Admissions Board and the Chief Justice of Queensland in late 2016 and were offered for the first time in 2017.

The most significant changes under the innovative structure are a reduction in the number of compulsory subjects from 19 to 17, increasing the number of electives able to be undertaken by students; the creation of new first semester subjects to ensure students are provided with a stronger foundation for their subsequent studies; and the overhaul of the embedded skills development program to offer a more cohesive, consistent and progressive program of practical skills training.

The Faculty continues to offer all the compulsory subjects in the LLB and JD programs every semester, an approach that maximises flexibility for students and keeps enrolments in each offering of the subject low to ensure the highest quality, most individualised and interesting student experience.

#### NEW POSTGRADUATE PROGRAMS RELEASED

The Faculty launched two new groundbreaking postgraduate programs during the year – a Graduate Certificate in Legal Education, a four-subject program designed for law teachers and legal studies teachers and the first such program in Australia; and a Graduate Certificate in Family Dispute Resolution, a four-subject program building on the international reputation of the Bond Dispute Resolution Centre that further extends the expertise of our instructors.

#### **NEW LAW LIBRARY AND LAW EXTENSION**

The long-awaited refurbishment of the Law building took place during the year.

The Faculty has taken over those parts of Level 1 previously occupied by Bond University College. Following the refurbishment of this Level, the Law building now has a new glass fronted Level 1 entrance, foyer and formal Faculty reception with accompanying offices; eight new tutorial rooms; six new dedicated clinic interview rooms; and three new offices for the law student associations, with an adjacent student lounge area.

The refurbishment also created a single Level 2 entrance to the Faculty building, with a much larger foyer area and a new moot court.

A major refurbishment of the Law Library now includes a an additional one hundred new student study spaces to include collaborative, independent and casual study options, a new library reception desk and a new entrance from the Faculty foyer.

The refurbished areas were formally opened in January 2018.



New Law Library and Law extension

#### CLINICS' SUCCESS CONTINUES AND GROWS

The Faculty's Clinic Program continued to provide law students with valuable practical experience as they work alongside legal practitioners and provide legal advice about real legal problems to real clients in need.

The successful Commercial Law Clinic commenced its fifth year of operation.

The Faculty is now also running Community Advice, Criminal Law and Social Justice clinics. This year, we also offered for the first time clinics in Family Dispute Resolution and Immigration Law.

#### **OUTSTANDING MOOTING RESULTS**

The Faculty's mooting performance continues to be exceptional both in the national and international arenas.

In February, our Brian Orr Mooting Competition was judged by Justice Margaret McMurdo. In March we won the 15th Asia Pacific Red Cross International Humanitarian Law Moot in Hong Kong, and competed in the Wilson Moot in Toronto with Bond student, Tova Morgenstern, awarded runner-up oralist.

In April, we were quarter-finalists in the Vis East Competition in Hong Kong. In May, we won the 2017 Beijing Foreign Studies University (BFSU) Intellectual Property Moot; won the AAT Negotiation Competition in Brisbane; and participated in the ICC Moot in The Hague. In July we participated in the ATSI Moot in Brisbane.

In August we were grand finalists in the QUT Torts Moot in Brisbane. In September we won the Kirby Moot on Contract Law in Melbourne, and were semi-finalists in the Animal Law Moot in Adelaide.

Moot court experience is recognised as being an excellent, practical way for legal students to hone the skills they have learned.

Sustained success at this level is a tribute to the calibre both of our teaching and our students.

#### **NEW HIGH SCHOOL MOOTING COMPETITION**

One of the most significant Faculty initiatives this year was the new approach to the Bond University National High School Mooting Competition.

In the past, the Faculty sent academic staff out to regional centres to judge the preliminary rounds, and only the eight teams in the finals visited our Gold Coast campus. This year we invited all the teams to participate in the preliminary rounds at Bond.

In May, 74 teams (each including three students and a teacher) from 68 schools across Australia travelled to Bond to compete. The top 10 teams returned in June for the finals.

The feedback from the participants was extremely positive, praising the professional way the competition was administered, the warm welcome they received at Bond and the value of participation in the competition as a formative learning experience.

### **Faculty Reports**

### Faculty of Society & Design

The Faculty of Society & Design is dedicated to applying the latest theory, research and sustainable practices to its programs. With a strong focus on practical experience, students are offered a range of Australian and international internships, ensuring they are skilled and workplace ready.

The Faculty prides itself on offering a challenging academic environment with direct access to lecturers, encouraging students to embrace what is humanly possible.

At the same time, Bond provides a full suite of scholarly and scientific subjects, where development of critical intellectual skills and methods is also of the greatest importance.

### ESTABLISHMENT OF NEW INTERDISCIPLINARY CENTRE FOR THE ARTIFICIAL MIND

Leading French neuroscientist Professor Irini Giannopulu has been appointed as Head of the School of Psychology. Her immediate goal is to bring her wealth of knowledge and global contacts to Bond and join forces with the University's own experts in psychology, technology, innovation, medicine and health sciences to establish a new research centre to be known as the Interdisciplinary Centre for the Artificial Mind.

Professor Giannopulu is regarded as a leader in cognitive neuropsychology, specifically in the interaction between the human brain and mind, technology, and robots. Her research focuses on the use of robots as companions and assistants with children, language acquisition in children and the early detection of learning difficulties, as well as real and virtual spatial navigation in the context of healthy children and adults.

Professor Giannopulu has previously taught at prominent universities in Paris, including: René Descartes University (Paris V), Pierre et Marie Curie University, and SPP-Catholic Institute of Paris. In addition, she has also collaborated on research with The French Alternative Energies and Atomic Energy Commission (CEA), the Karolinska Institute (Sweden), Ecole Polytechnique Fédérale de Lausanne (Switzerland), and Japan's Gifu University, Okayama Prefectural University and the Shibaura Institute of Technology.

## BOND UNIVERSITY'S ABEDIAN SCHOOL OF ARCHITECTURE LECTURE SERIES ATTRACTS BIG NAMES

The Abedian School of Architecture has once again hosted some of the world's most renowned architects and designers at its popular free lecture series.

Hosted by practitioners and academics who are helping to expand and explore the definition of architectural practice, the 2017 program included world-renowned architects Boris Brorman Jensen & Kristoff Lindhardt Weiss (Denmark), Peter Stutchbury Architecture (Sydney), Savinee Buranasilapin & Tom Dannecker, Thingsmatter (Thailand), Lance Herbst, Herbst Architects (New Zealand), Andrew Maynard, Austin Maynard Architects (Melbourne), Bob Sheil, The Bartlett School of Architecture UCL (England), Hannah Tribe, Tribe Studio Architects (Sydney).

In addition to the lecture series, the community also had the opportunity to hear from internationally-renowned architect and Company Director of Zaha Hadid Architects (ZHA), Patrik Schumacher.

Mr Schumacher has been teaching at esteemed architectural schools in Britain, Continental Europe and the USA since 1992 and has been co-director of the Design Research Laboratory at the Architectural Association School of Architecture since 1996.

His completed projects include the MAXXI Centre Contemporary Art and Architecture in Rome, which won the UK's most prestigious architectural award, the Stirling Prize in 2010. He is currently involved in several master plan projects, including Kartal Pendik in Istanbul and Singapore One North.







Assistant Professor Matt Eagle

### ABEDIAN SCHOOL OF ARCHITECTURE STAFF AWARDED STATE AND NATIONAL ACCOLADES

Professor Michael Keniger was awarded the 2017 National President's Prize by the Australian Institute of Architects.

Professor Keniger is regarded by his peers as one of Australia's most significant and loved architects for his generous contribution to the quality of architecture and urban design as a practitioner, public champion and educator.

Congratulations also goes to Assistant Professor Matthew Eagle for a series of outstanding achievements during 2017. Matt's firm, ME, and now multi-award winning Burleigh Street House project was awarded:

- · Single Residential Exterior Winner 2017 Dulux Colour Award
- Project of the Year 2017 Gold Coast / Northern Rivers Architecture Awards
- People's Choice 2017 Gold Coast / Northern Rivers Architecture
- Elina Mottram Award for Residential Architecture 2017
   Queensland Architecture Awards
- Best House Alterations and Addition over 200 square meters -2017 Houses Magazine Awards
- Best Emerging Architecture Practice Award 2017 Houses Magazine Awards
- National Award: Alterations and Additions 2017 National Architecture Awards

## BOND HIGH SCHOOL MODEL UNITED NATIONS (BUHMUN) CONFERENCE HOSTS CONSUL-GENERAL OF JAPAN

In October, the Faculty's inaugural Bond University High School Model United Nations Conference was held, set to the theme 'Towards a Nuclear Free World: Accelerating the Implementation of Nuclear Disarmament'.

Year 10, 11 and 12 students from 12 Queensland schools represented a member nation in a simulated UN proceeding. They participated in a full day of lively debate representing perspectives from 20 different countries.

The keynote address was given by the Consul-General of Japan, Ms Keiko Yanai, who shared her experience in handling treaty negotiations and multilateral affairs, focusing on disarmament and non-proliferation of weapons.

A video message was received from the Minister for Foreign Affairs, Hon. Julie Bishop MP together with words of encouragement from the Queensland Minister for Education, Hon. Kate Jones MP.

#### QUEEN'S BIRTHDAY HONOURS

Honorary Adjunct Professor, John Sheehan was awarded the Order of Australia (AM) as part of the Queen's Birthday 2017 Honours List. He was recognised for his 'significant service to the real estate and property planning sectors, to professional institutes, and to educational and legal bodies'.

Professor Sheehan's community service was highlighted by the program. He has served the Australian Property Institute in a number of capacities, including as President of the Australian Property Institute (New South Wales Division) from 2001 - 2004 and as a member since 1967.

In 1997 and 1998, Professor Sheehan was awarded the Annual Award for Excellence in Planning by the Planning Institute of Australia. In 1997, the Australian Property Institute awarded him the S.F. Whittington Gold Medal. In 2005, he was the recipient of the Life Fellowship from the Australian Property Institute, and in 2009 was the Fellow of the Planning Institute of Australia.



### INAUGURAL PMIQ GOLD COAST PROJECT MANAGEMENT DAY OF SERVICE

Bond University hosted the inaugural Project Management Institute of Queensland (PMIQ) Gold Coast Project Management Day of Service. It is a day where PMIQ members help local charities by planning projects that aim to contribute to their strategic goals.

The event was simultaneously held in Brisbane and was connected via live feed to the Bond University campus so the two venues could act as one. Senior students and Alumni from the Master of Project Management program took part alongside industry professionals.

More than 30 charities participated in the event, including Arundel Park Riding for the Disabled, Gilston Rural Fire Brigade, Mudgeeraba Show Society, Neighbours and Friends, and Shell Family.

### BOND UNIVERSITY PARTNERS WITH ADVANCE QUEENSLAND

The Knowledge Transfer Partnership (KTP) program forms part of the Advance Queensland initiative, helping to create partnerships that exchange skills and ideas to inspire innovation. It enables small / medium sized businesses to form partnerships with universities and apply for grant funding that supports a graduate to work with them on a project.

A recipient of \$50,000 of funding offered by the State in 2017 was Digital Syndicate Studios Pty Ltd T/A Spatial Media. Their Knowledge Based Partner is Bond University.

The financial support will be used to focus on the research and development of a community engagement simulation framework through use of Higher Dimensional Media technologies. Its aim is to stimulate infrastructure noise and its subsequent impact.

Director of Spatial Media, David Sweeney believes "the partnership with Bond University and a graduate from the Faculty of Society & Design creates a strategic alignment between two organisations that are working towards the same goal".

Associate Professor James Birt said he values the importance of initiatives like Advance Queensland's Knowledge Transfer Partnership Program.

"This collaboration between universities, graduates and small business allows for the development and application of untapped knowledge," Dr Birt said.

"As a Knowledge Transfer Partner with Spatial Media, it is wonderful to see that the research that has been undertaken by the Mixed Reality Research Lab by our postgraduate students can now be supported, implemented and applied to an industry environment.

"This partnership will lead to new ways of visual communication, spatial design, community engagement and, ultimately, will create future opportunities that will benefit all involved."

### BOND COLLABORATES WITH QUEENSLAND GOVERNMENT IN CYBERBULLYING PROGRAM

The Bond University Psychology Clinic has joined forces with the State Government to develop a Sexting and Cyber Bullying program. Hon. Yvette D'Ath, the Queensland Attorney-General and Minister for Justice, emphasised the Government's commitment to educating younger individuals about the effects that sexting and cyberbullying have on others.



Film and Television guest lecturer and speaker Billy Frolick and Film and Television student Stephanie Albert

### SOUTHERN GOLD COAST LAUNCHES APP WITH BOND UNIVERSITY

During 2017, our Journalism students working with Senior Teaching Fellow Rob Layton developed a mobile application for Connecting Southern Gold Coast (CSGC).

The app provides users with a guide to iconic beaches, the hinterland, the coffee culture, events and history of the Southern Gold Coast.

After several months of planning and design, it is now live and available for download for iPhone and Android.

Mr Layton highlighted the importance of incorporating app development into the Journalism program, as it helps prepare students for future careers in the growing area of digital publishing.

"The development of this smartphone app is part of a broader strategy that not only enhances Bond Journalism's reputation for innovation and leadership, but equips our graduates with the practical and meaningful skills necessary for success in digital communications," he said.

#### ABC 2 SCREENS BOND FTV GRADUATE FILMS

During 2017, Bachelor of Film and Television graduates produced a series of high quality films - 'Ultramarine', 'Off Track', and 'Anchor' - among 22 chosen by ABC 2 and launched on ABC iView Grad Fest Collection.

The collection highlights the future generation of Australian filmmakers and showcases the best graduate films from across the country.

ABC Arts Coordinator, Anna Freeland commented on the calibre of films and number of entries, describing the decision process as 'overwhelming'.

'Ultramarine' was directed by Matthew Earl and written and produced by Nicola Murray. 'Off Track' was written and produced by Georgie Patching and directed by Sam Lara. 'Anchor' was written and directed by Emma Wright and produced by Ainsley Pettitt.

Congratulations to all.

### DREAMWORKS SCREENWRITER MEETS BOND FILM & TELEVISION STUDENTS

The Faculty welcomed Film & Television guest lecturer and tutor, Billy Frolick, an acclaimed screenwriter who co-wrote the DreamWorks' hit movie Madagascar.

Mr Frolick obtained his Bachelor of Arts from New York University, Tisch School of the Arts, Institute of Film & Television.

His writing portfolio spans across a number of areas, including journalism, television scripts, books, screenplays, interactive scripts, seminars and conferences. Most notably, he has worked on The Jungle Book (2016), Over the Hedge (2006), The Orbit of Bob, and Madagascar: The Movie Storybook (2005). He has also written for The New Yorker, Entertainment Weekly and the Los Angeles Times. Further, Mr Frolick has held academic positions at both New York University and the University of California, Los Angeles.

"After years working in Los Angeles and New York, I have really enjoyed the opportunity to share different perspective on the industry and approach to screenwriting with the next generation of talent," said Mr Frolick.

"The Film and Television school at Bond is well equipped to prepare students for a career in production, and I've been impressed by their commitment and enthusiasm to learn."

### Duke of York Receives a Royal Welcome to Bond



On 22 September 2017, His Royal Highness, the Duke of York came to Bond University for the regional final of Pitch@Palace Australia, a global start-up competition founded by the Duke in 2014 with the aim of creating stronger ties between the UK's entrepreneurial community and entrepreneurs in international markets.

On 22 September 2017, His Royal Highness, the Duke of York came to Bond University for the regional final of Pitch@Palace Australia, a global start-up competition founded by the Duke in 2014 with the aim of creating stronger ties between the UK's entrepreneurial community and entrepreneurs in international markets.

Pitch@Palace supports, enhances and adds value to start-up and scale-up companies by providing a platform for entrepreneurs and audiences to meet, network and hear the great ideas that are being commercialised and built by the next generation of entrepreneurs. Bond was proud to host the northern leg of Pitch@Palace Australia, in the competition's inaugural year in Australia, and to host the first royal visit to the Gold Coast in over thirty years.

The Duke and his Pitch@Palace team - who were warmly welcomed to Bond by a lively group of students, staff and community members - enjoyed a full day on campus, meeting and talking with Bond students and student leaders, staff and special guests. He was treated to a guided tour of the Corrigan Walk and the Abedian School of Architecture, and spent time in the Transformer coworking space, where he watched the Pitch@Palace entrepreneurs polish their pitches and provided them with some valuable pre-pitch advice.

From a highly competitive field, 17 regional finalists from Queensland, Northern Territory and Northern New South Wales – including several Bond students, alumni and affiliates – were chosen to pitch their innovative and impressive business ideas to a panel of local business leaders, led by The Duke, and a packed house of local business identities, MPs and members of the broader Bond community in the Basil Sellers Theatre.

The budding business moguls showcased an array of innovative ideas and inventions at the Bond University event, including a Tinder-like app for airport travellers, a new banking platform, improved cold sore treatment, cyber-security technology, and an app that uses storytelling to support mental health.

From Bond's regional finalists, eight went on to a national Boot Camp with leading Australian entrepreneur mentors, and a national final at Government House in Sydney, where three overall winners were chosen to represent Australia at the global final of Pitch@ Palace at St James' Palace in London.

One of these national winners was Bond's own Alisha Geary, founder of Faebella luxury active wear and recent business / law graduate. The mission of her start-up Faebella is to share the rich culture and history of Aboriginal and Torres Strait Islander people by presenting their art on active wear.













Ms Geary's idea was originally inspired through her volunteer work as a guide for the Corrigan Walk - Australia's largest, private collection of Indigenous art on public display - which is on show throughout the Bond University campus. From this idea, Faebella was born, and through Bond Business Accelerator - the University's incubator program for early stage start-ups - Ms Geary developed her fledgling business concept into a start-up.

Ms Geary was joined by fellow Gold Coast innovator, Nev Hyman, founder of sustainable social enterprise NevHouse and Ben Armstrong, founder of HireUp, a digital platform to connect people with a disability with like-minded, compatible support workers. In December 2017, the three Aussie entrepreneurs were flown to the UK for the Pitch@Palace Global final. Following a whirlwind few days in London which saw the finalists visit Buckingham Palace, officially open the London Stock Exchange and attend workshops with a host of high-profile, international start-ups and entrepreneurs, the 14 finalists - deemed to be some of the world's best, and most innovative start-ups - pitched their wares to the Duke and an audience of high profile investors, entrepreneurs, business leaders and key influencers in the technology and innovation sector at St James's Palace.

Australia's Nev Hyman - whose journey to the Palace also began at the regional final at Bond University - was crowned the ultimate winner of Pitch@Palace Global 2017. His business, NevHouse, turns recycled plastic and other sustainable materials into low cost homes, schools and medical clinics that function off the grid, and can be constructed in less than five days.

Pitch@Palace Australia provided Ms Geary, Mr Hyman and their fellow entrepreneurs with a once-in-a-lifetime opportunity to showcase their talent and gain exposure on the world's stage, make valuable business contacts and potentially receive global investment.

For Bond University, it was a unique opportunity for our students, alumni, local entrepreneurs and the broader community to be involved in an exciting, high-profile program that provided Bond, and our Transformer program, with national and international exposure.









### **Bond University College**

Bond University College (BUC) was officially launched in March 2017 by combining the two entities of Bond College and Bond University English Language Institute.

During 2017, the College focused on improved delivery of all programs, an increased effort to digitise teaching and learning resources, and an ongoing review of curriculum that includes a range of benchmarking activities to be completed in 2018.

BUC has also worked to develop improved communications with all faculties and offices

#### **ACADEMIC PATHWAYS**

The Bond University College Academic Programs team makes recommendations on items that assure quality and support BUC's academic programs. This year, the key outcomes have included a comprehensive assessment review. Recommendations were made regarding the delivery of assessment material, including the information provided to students via task sheets and grading criteria.

In response, and with the help of the Academic Programs team, BUC has introduced the use of a standardised template for an Assessment Information Sheet and Criteria Sheet. This ensures clarity and consistency for students during their first two semesters at Bond, and better prepares BUC students for undergraduate study and assessment. The team has also guided the development of the University Preparation Program (UPP) / Foundation Program subjects, including the new subject Introduction to Entrepreneurship and Innovation, and a revised version of the subject Introduction to Multimedia.

The Foundation and UPP programs have been reviewed and benchmarked during 2017 with some changes made to structure and both programs renamed to reflect the new BUC entity. The Diploma of Health Sciences commenced in 2017 with intakes in both January and September.

#### **ENGLISH LANGUAGE PATHWAYS**

#### **GENERAL ENGLISH**

In General English this year, one of the main areas of focus has been the improvement of our iLearn platform and the increasing digitisation of our curriculum. In particular, teachers have worked collaboratively to integrate the core course-book (English Unlimited) and its themes and topics with relevant online material, videos, resources and activities, as well as converting a host of related grammar sheets and exercises to digital format and uploading them to the shared drive.

During the year, BUC English developed a new curriculum using the Pearson 'Cutting Edge' course books. The major advantage in doing so is that accompanying software (called 'ActiveTeach') mirrors the student course book digitally, enabling teachers to interact much more easily with the book and make it more engaging and appealing to students. ActiveTeach is a 'one stop shop', containing all listening files, answers to exercises, teacher notes and test files in the one place, as well as allowing teachers to save pertinent web links and files for easy instant access and extension activities. The roll-out has resulted from feedback and consultation, thus enhancing the experience for students, easing preparation for teachers, as well as considerably reducing the need for photocopies.

#### ENGLISH FOR ACADEMIC PURPOSES (EAP)

2017 has seen positive growth in enrolments for the EAP program, with over 300 students enrolled. Following the trend of recent years, most students are seeking to complete EAP 3 to meet English language entry requirements for undergraduate and postgraduate study at Bond University.

With the release of the revised National Standards for ELICOS (English Language Intensive Courses for Overseas Students) programs in the latter half of 2017, BUC has a renewed focus on course benchmarking and quality assurance. English Australia, the peak body for ELICOS, has provided advice to members on the various options for benchmarking and BUC is currently in the process of deciding how we move forward with this important task.



#### SHORT-TERM PROGRAMS

Bond University College's short-term programs have seen substantial growth with a 54 percent increase in study weeks since 2014. This growth has been driven by the development of partnerships, outside of BUC's traditional partnerships with Japanese Universities, with education institutions from Argentina, China, Korea, Mexico and the UAE. BUC has developed its short-term program offerings by diversifying its portfolio of study options beyond traditional English Language classes. BUC has engaged subject specialists within Bond University to deliver programs such as General English + TESOL, Organisational Behavior and Leadership. An Entrepreneurship and Innovation four-week intensive mode program has been developed for 2018 for our cohort of students from Instituto Tecnológico de Monterrey, Mexico who will be returning to us for the fifth consecutive year. BUC has also been working closely with Bond Sport to offer General English + Rugby and General English + swimming programs for study groups and individual students.

Another strategic key growth segment for BUC's short-term programs is the high school sector which provides the opportunity to engage with students at an earlier stage to encourage further study at Bond University. In 2017, BUC welcomed high school study groups - Newman High School (Argentina), Johoku High School (Japan), Seirinkan High School (Japan) and Yatsushiro High School (Japan). These new partnerships build on our established high school partnerships with Instituto Tecnológico y de Estudios Superiores de Monterrey (ITESM, Mexico) and the Military High School (UAE).

BUC has focused on key partnerships with Hosei University (Japan) and JF Oberlin University (Japan) to develop longer term study which resulted in students enrolling in full semester study into English for Academic Purposes and General English + Global Citizenship programs this year.

### **Bond University Student Association**

## The Bond University Student Association Inc. (BUSA) is the peak and overarching representative body for Bond students.

BUSA is governed by a team of 17 students, each elected to carry out their portfolio for a 12-month term beginning in September and ending September the following year.

The success of BUSA is a cornerstone for a positive student experience at Bond. To conduct this very vital work, BUSA facilitates student representation in several key areas within the University: education, administration, recreation and sporting.

BUSA is financed through compulsory Student Activities Membership Fee (SAM) contributions with the goal of benefiting student life.

All students at Bond enjoy automatic membership to BUSA.

#### ENHANCING UNIVERSITY INFRASTRUCTURE

The year under review saw BUSA work closely with the University on two large-scale infrastructure upgrades; the Multimedia Learning Centre (MLC) expansion and the Lakeside restaurant upgrade.

BUSA co-funded and jointly administrated the addition of 60 seats in the state-of-the-art MLC. This project increased seating in a popular study location by one third and the addition of a new 'chill-out' space and break room with the goal of encouraging a mental and physical respite from studying.

Bond's major on-campus dining venue, formerly known as 'The Brasserie' was transformed into 'Lakeside', a fresh restaurant-style dining outlet. Lakeside now boasts multiple rotating menus, new seating and a cocktail bar. This project was a joint project between BUSA and the University.

#### ACCOMPLISHMENTS IN EDUCATION

The year under review saw BUSA undertake an Academic Audit of the University. This immense project included a comprehensive survey that was distributed to all students for opt-in completion, focus group formation and an anonymous 'voice forum'. Topics of discussion ranged from the Class Representative system to mental health supports.

BUSA further embraced the 'Respect. Now. Always.' campaign and forged closer ties with University management in a joint undertaking to distribute educational material and promote support services within the University. Further embodying and implementing the campaign will be a long-term project for BUSA.

The Bond Aid Program ran a successful humanitarian aid trip to Nepal for the second consecutive year.

BUSA ran an inaugural Bond Arts (BARTs) week. Held in the May semester of 2017, BARTs week took to various artistic mediums to celebrate the many and varied creative talents of Bondies. These included photography, painting and writing.



### ADVANCING RECREATION TO MAKE THE MOST OF BOND

As a representative body, BUSA has a duty to ensure that its student members are able to make the most of their time at Bond. BUSA takes great pride in facilitating regular social events and enabling the actions of more than 100 wide-ranging clubs on the University campus.

During the year under review, BUSA worked hard to revamp existing social events and refresh the on-campus social scene. BUSA advanced its working relationship with our main on-campus licensed venue, Don's Tavern, and in doing so markedly increased the quality of events.

The highlight of the annual social calendar is Bondstock – a week full of festivities to commemorate the academic, recreational and cultural achievements of Bond University students. It is an opportunity for the community to expand their minds, feast on talent and celebrate. In September, more than 500 Bondies converged on local Gold Coast venues for a week of social events held at venues across the Coast, including the revitalised Pacific Fair site, the Bond pine forest and RACV Royal Pines Resort.

#### STRENGTHENING THE SPORTING SPHERE

In a collaborative effort with Bond Sport, BUSA supported the securing of a world-class strength and conditioning coach who has assisted in the development of Bond's sporting teams.

BUSA supported the inter-faculty sporting competition Faculty Wars through its second annual season.

Sporting teams at Bond have capitalised on the support provided by both Bond Sport and BUSA, with Bond taking out the Per Capita Champions Award Northern University Games and Australian University Games.

### Learning and Teaching

Our efforts in 2017 focused intently on the advancement of learning and teaching at Bond, with a strong commitment to improving knowledge leadership in learning and encouraging excellence in teaching.

Targeted initiatives and programs enable and empower the capacity of University academics to enhance the student educational experience.

Core to our learning and teaching is developing and maintaining a culture of excellence in teaching practices, reinforced through a service-focused, evidence-based, collaborative framework of activities, initiatives and supports.

#### STUDENT EVALUATION OF TEACHING

Evidence of student satisfaction with the Bond University learning and teaching experience is strongly indicated through continuously high response rates to student evaluation surveys and the high overall means.

Overall, the mean educator score was 4.38 / 5 in the first semester and 4.43 / 5 in the second semester. The mean subject score was 4.23 / 5 in the first semester and 4.21 / 5 in the second semester. We performed strongly against our Strategic Plan goal for student experience with 79 percent of subjects achieving a mean score of 4 / 5 or more in the first semester and 80 percent in the second. Across the two semesters, the increase from 2016 was 2.2 percent. External measures reinforced this positive sentiment.

For the 12th year in a row, the 2018 Good Universities Guide awarded Bond more 5-star ratings in the student experience category than any other university in Australia. Specifically, a five-star rating and the top score were received with respect to: student to teacher ratios, student retention, skills and development, student support, teaching quality, learning resources, learner engagement, and the overall student experience.

Pleasingly, these ratings have subsequently resulted in Bond University being referred to as a 'fixture' in the five-star ratings of the student experience categories.

### PROFESSIONAL DEVELOPMENT IN LEARNING AND TEACHING

Professional development of early career academics was provided through an 'Introduction to teaching at Bond' program that was attended by 47 new staff members, and a nationally benchmarked subject, 'Foundations of University Learning and Teaching' (FULT), completed by 16 academics in 2017.

The FULT program continues to be highly ranked for satisfaction with a 2017 online student evaluation, or eTeval, mean score of 4.98 / 5.00. A FULT alumni network was also established and supports continuing professional development through mentoring and peer observation of teaching.

The 2017 Learning and Teaching Innovation Symposium was presented over three days and included an awards presentation and panel discussion with school principals, and workshops co-facilitated 'by academics for academics' focusing on innovation and technology within the classroom.

Across 15 individual workshops, 16.5 hours of face-to-face interactive content delivery was provided to 261 workshop participants with an average of 17 people attending per workshop and evaluation scores averaging 3.86 / 4. Additionally, 18 classroom peer observation sessions were offered from each faculty.

The new condensed format of one-hour workshops co-facilitated by academics was well received and provided the opportunity for cross-faculty and cross-discipline interaction, sharing of knowledge and academic networking. The Higher Education Academy (HEA) and Citations and Awards workshops were also popular with numerous attendees following up on further opportunities with HEA engagement and learning and teaching award planning.

A total of 17 Strategic Faculty Learning and Teaching projects were undertaken in 2017 including enhancement of the Bond Business School Transformer subject iLearn site, online course development for the University on Academic Integrity, the creation of an Intensive Mode delivery curriculum guide, training videos for the 'Fabrication Laboratory,' creation of 'Using mobile devices in Sport Science' resources for the Health Science and Medicine Faculty, and development of an online community site for Legal Skills in the Faculty of Law.



#### TECHNOLOGY-ENHANCED TEACHING TOOLS

Bond academics continue to achieve excellent outcomes in the production of new digital teaching tools and also in learning the technologies that enable them to generate more digital aids.

2017 saw the production of 288 new learning and teaching videos with Bond academics. The Office of Learning and Teaching (OLT) continued to coordinate a whole-of-university iLearn Improvement Project whereby all University iLearn sites have now been improved with some technology enhancement such as added multimedia, subject introductory videos and interactivity.

Numerous academics worked with OLT to utilise and embed technology in their subjects, with over 1,302 jobs logged through Service Now in 2017. Workshops on new technology tools such as interactive boards have been offered to all teaching staff, with a total of 92 staff supported in 2017 workshops through the OLT Technology Enhanced Learning Officers.

Overall, there have been over 40,000 total downloads (since 2009) of hundreds of documents instructing Bond and external academics from 1,445 institutions and 147 countries about integrating learning and teaching knowledge into university curriculum. Two fully online professional learning modules were developed during the year to enable sessional and adjunct staff to access quality professional development on learning and teaching related topics.

#### LEARNING SPACE IMPROVEMENTS

A Teaching Spaces Master Plan drives the continuing improvement and technology enhancement of teaching spaces. The audit and ongoing work of the Office of Learning and Teaching has informed the refurbishment of 14 learning spaces in the University Centre, now equipped with up-to-date technology, flexible furnishings and lecture recording capabilities. A total of 41 teaching spaces are currently enabled with lecture recording to support and complement the student learning experience.

Learning space refurbishment advice and project management supports were also offered to Bond University College and other stakeholders during 2017 to benefit the student learning experience in classroom teaching spaces. This includes an additional 13 spaces improved with new technology, furnishings and / or classroom design features.

### CITATION FOR OUTSTANDING CONTRIBUTION TO STUDENT LEARNING AND TEACHING AWARDS

Assistant Professor Dr Christian Moro was awarded a national citation for outstanding contribution to student learning through the Australian Government Department of Education and Training.

He was honoured for developing innovative technology enhanced curriculum, experiential visualisation tools and resources that positively impact medical and biomedical students' learning and application of physiology and anatomy.

The Vice Chancellor's Award for Outstanding Contribution to Student Learning through Sustained Innovation 2017 was presented to Associate Professor Colette Southam. Dr Southam was honoured for nurturing business student employability by creating business cases to promote real-world learning and by leading national academic development within a sustainable network.

#### Research

Research across all disciplines is a critical function of the University in society as an institution for learning, discovery, scholarship and invention.

Bond has quickly developed an international research profile and productivity for employing researchers who recognise the importance of collaboration with researchers at other institutions, with communities and industry.

We recognise that research has the most utility when it is applied to understand problems and generating solutions for community, industry partners and broader society.

As a University, we are nimble, have an outstanding research support team, and we are very pleased to partner with around collaborative research programs.

### OUTSTANDING EXTERNAL RESEARCH INCOME SUCCESS

Reflecting our international institutional reputation and the regard held for our individual researchers, the research effort at Bond University continues to grow. Our staff participated in successful grant applications in excess of \$12 million during 2017. Some highlights from the year include:

- Professor Paul Glasziou is part of a National Health and Medical Research Council (NHMRC) Partnership Centre for Health System Sustainability, led by Macquarie University. Total NHMRC funds awarded were \$5,250,000 over five years. Bond will receive \$729,527.
- Professor Paul Glasziou is also a member of the NHMRC Centre for Research Excellence in Digital Health, led by Macquarie University. Total NHMRC funds awarded were \$2,498,649 over five years. Bond will receive \$224,076.
- Professor Paul Glasziou is also part of an NHMRC Centre for Research Excellence - Australia & New Zealand Musculoskeletal (ANZMUSC) Clinical Trials Network, led by Monash University. Total NHMRC funds awarded were \$2,497,653.50 over five years.
- Professor Tammy Hoffman is part of an NHMRC Project Grant, 'Physical activity coaching for adults with physical disabilities: a pragmatic randomised controlled trial', lead by the University of Sydney. Total funds awarded were \$1,371,184.
- Associate Professor Rob Orr, head of our Tactical Research Unit, has been contracted by the Department of Veterans' Affairs (DVA) to lead the research project 'Measuring Occupational Exposures to Osteoarthritis in the Lower Limb in ADF Job

- Categories', from October 2017 to May 2019. Associate Professor Orr will be working in collaboration with Prof Rod Pope, Charles Sturt University and Bond Adjunct.
- Professor Chris Del Mar was awarded funding by the NHMRC for the Cochrane Acute Respiratory Infections Group in the amount of \$368,086.23 over three years.
- Associate Professor Bruce Vanstone received funding of \$50,197 from the Department of Industry, Innovation and Science and Rapid Media Pty Ltd under the Innovation Connections program for the project 'Consumer attribution modelling platform for non-digital media channels.' A Bond PhD student, Mark Johnman is placed with the business Rapid Media Pty Ltd under a Researcher Placement.
- Dr James Birt is part of an Advance Queensland Ignite Ideas
  Fund grant, awarded to TCB Innovations Pty Ltd, valued at
  \$100,000 to conduct the 'Smart First Aid Leading the World in
  1st Aid Innovation' project.

#### RESEARCH WEEK 2017 HIGHLIGHTS

'Imagine. Innovate. Inspire.' was the theme for the sixth annual Research Week held at Bond University during 2017.

Research Week provides an opportunity for attendees to learn more about research at Bond. The week-long event, held in October, represented collaborative, community outreach for the University and, in 2017, staged 17 events across the week attended by over 1,800 people.

#### Key events included:

- Dr Sven Brodmerkel and ABC RN hosted an evening presentation on Artificial Intelligence in the creative industries.
- Professor Peter Reaburn profiled our sports and exercise research in two panel events. Associate Professor Lotti Tajouri presented on anti-doping technologies.
- Professor Liz Isenring, Tibor Paller and Cherie Hugo ran a cooking demonstration about cost efficient food presentation in aged care, at The Kitchens in Robina Town Centre.
- The Bond Business School and Business Links hosted a Big Data evening which included presentations from Professor Steve Stern and Dr Mike O'Neill.



Tactical Research Unit lead, Associate Professor Rob Orr

- The Bond University Women's Network breakfast, attended by 150 people, showcased three of our women researchers who each discussed their research journey.
- The Centre for Professional Legal Education hosted a day symposium to discuss 'Law without Lawyers?'
- The inaugural Medical Program Research Conference was attended by 600 medical students, staff and clinicians.

# VICE CHANCELLOR'S RESEARCH EXCELLENCE AWARD

The highlight of Research Week is the dinner which acknowledges key researchers from the Bond community.

Professor Tammy Hoffmann was awarded the Vice Chancellor's Research Excellence Award for 2017.

Her research is in the area of evidence-based practice, primarily about helping clinicians and patients to make evidence-informed health decisions.

In an esteemed career, Professor Hoffmann has been awarded seven NHMRC grants, authored 202 publications, and supervised eight HDR and 25 honours students to completion.

# VICE CHANCELLOR'S RESEARCH SUPERVISION AWARD

Professor Paul Glasziou was awarded the 2017 Vice Chancellor's Research Supervision Award.

Professor Glasziou's key research interests include evidence-based medicine, non-drug treatments, and over diagnosis. He currently supervises 11 PhD students.

Over their period of HDR supervision, Professor Glasziou's students develop a wide range of research skills as well as publication and teaching experience to help develop their future career as independent researchers.

# VICE CHANCELLOR'S EARLY CAREER RESEARCH EXCELLENCE AWARD

Associate Professor Rob Orr leads the Tactical Research Unit (TRU) at Bond University, where he oversees and conducts various multinational research projects in the vital work of tactical personnel including military, police and firefighters.

Associate Professor Orr has published 55 research papers in peer-reviewed journals, two book chapters, four technical reports, has presented 68 papers at national and international conferences, and is supervisor for nine postgraduate research students.

# PRINCIPAL SUPERVISOR ACCREDITATION PROGRAM

The Principal Supervisor Accreditation Program (PSAP) was developed as a new pathway to HDR supervision capacity and was implemented as a research capacity-building initiative at Bond University in 2017.

The focus of PSAP is to promote best practice and create a culture of thoughtful, active discussion around supervision.

PSAP participants attend workshops with both internal and external presenters, work individually with a senior mentor to write a reflective portfolio, create a research supervision tool to share and give a presentation to colleagues.

PSAP@Bond 2017 had 13 participants successfully complete the program and qualify as principal supervisors.

# Engagement

Continuously rich engagement with our school and corporate partners, Indigenous peoples, women in leadership and the local Arts community has been the hallmark of another highly successful year for our outreach program.

Successes during the year include increased participation at our key events, improved fundraising for our Indigenous scholarships and a broadening of our engagement with schools across the country.

raise cultural awareness with our students, staff and campus visitors

# INDIGENOUS ENGAGEMENT IMPROVES

The University's Indigenous education initiatives have continued to result in some outstanding outcomes, including a 112 percent growth in Indigenous student numbers since 2012 and an undergraduate retention rate higher than the non-Indigenous undergraduate student cohort.

In 2017, a total of 10 scholarships were awarded to Aboriginal and Torres Strait Islander students, bringing the total amount of scholarships awarded to 67 since 2012.

2017 saw the sixth year that the medical program cultural immersion take place, with 125 first year medical students. The 2 day overnight immersion was conducted at Bornhoffen PCYC for the first time. The diverse program includes 9 x 1 hour innovative activities starting with a Welcome to Country, an exploration of the students culture, and the history of Indigenous Australia and how this all applies to health. The Indigenous health team have received three awards for their work, including the prestigious 2015 Australian Award for University Teaching through the national Office of Learning and Teaching.

The Indigenous Gala continues to be a hallmark event on the University calendar. In 2017 it was attended by 550 people and featured Aria award winning musician Dan Sultan. Through this annual event, almost \$2 million has been raised over the past five years and we thank our Patron, Dr Patrick Corrigan AM for his continued support.

We are also indebted to Dr Corrigan for the University's outstanding collection of Indigenous artworks. Over the past 12 months, more than 200 people have enjoyed the Corrigan Walk art tour, helping to

## SCHOOL ENGAGEMENT LEADS THE WAY

Our network of deep, sustainable and university-wide relationships with partner schools and organisations continues to be a core element of our engagement with our local, national and international educational communities.

Relationship building includes personal engagement with principals and other school leaders to showcase the unique experiences that Bond University offers to its students at national and international educational conferences.

We have continued to engage with our school association partners: Alliance of Girls' Schools Australasia (AGSA), Australian Boarding Schools Association (ABSA), Gold Coast Secondary Principals' Alliance (GCSPA) and Association of Heads of Independent Schools Australia (AHISA). We have also fostered new engagement opportunities with Independent Schools New Zealand (ISNZ) and the International Boys Schools Coalition (IBSC). These partnerships provide opportunities to engage with school leaders, staff, students and parents, and to promote Bond's programs and student experience to these key groups.

Our Principal in Residence program, now in its fourth year, saw Mr Peter Hauser, Headmaster Toowoomba Grammar School, spend a week on campus meeting with Bond's senior staff and students to gain insight into the operational side of Bond University and the calibre, depth and breadth of Bond's quality programs.



2018 Bond University Indigenous Scholarship Recipients L - R: Zarleigh Jones, Calrossy Anglican School, QLD, Maya Johnson, St Patrick's College (Townsville), QLD, Ziggi Busch, Cairns State High School, QLD, Gabrielle Larkin-Baxter, Grafton High School, NSW.

## **EMPOWERING WOMEN'S LEADERSHIP**

Bond University continued to support Women in Leadership through their Entrepreneurial Women's Series and sponsorship of Gold Coast Women in Business and the Bond University Empowering Young Women Award, which seeks to recognise and encourage high school aged women who are making an exceptional difference.

The Entrepreneurial Women's Series, held each semester, brings to Bond 100 university and local women and features female guest speakers who provided an insight into their journey of leadership. Guest speakers included, Josephine Sukkar AM - Principal Buildcorp, Rebecca Frizelle - Group Operations Manager Frizelle Sunshine Automotive, Tracey Vieira - CEO Screen Qld, Shannon Willoughby - CEO Study Gold Coast, Clare Starling - General Manger Gold Coast Bulletin and Baroness Valerie Amos CH.

#### COMMUNITY ENGAGEMENT SPREADS THE WORD

Our connections with the wider community continue to profile Bond's values and demonstrate our deep community spirit through activities such as:

#### LIVE AT BOND ATTENDANCE

Our free concert series has grown ten-fold since it was introduced in 2011. Concerts are held three times a year in the ADCO Amphitheatre and feature emerging artists from the Gold Coast and beyond, as well as providing the opportunity for almost 50 students from four local and Toowoomba-based schools to perform live at the Open Day concert. All performances are live-streamed on Facebook by our Film and Television students, reaching an audience of over 32,000 people. Live at Bond has generated other engagement opportunities, such as participation in the development and judging of the Gold Coast Music Awards, and in an advisory role for the City of Gold Coast's Live Music Plan.

#### **BLEACH\* FESTIVAL**

The University is a foundation partner of what has become the Gold Coast's signature multi-arts festival. The two-week program attracts almost 75,000 attendees and reaches a wider audience of close to nine million people through media exposure. Bond is a presenting partner of the huge Bleach at Burleigh concert on the beach, and the festival program includes a Live at Bond concert and Corrigan Walk art tour.

Bond University also hosted Bleach\* Festival's By the Beach Indigenous music residency, an inaugural music program for Aboriginal and Torres Strait Islander musicians where emerging and established artists collaborate with an extraordinary team of mentors including Brian Ritchie (Violent Femmes, The Break, MONA FOMA curator), Fred Leone (Black Arm Band, Clancestry QPAC), Kyle Slabb (Director of Jaali Inc) and others leading artists. The residency culminated in a free music showcase performance at the ADCO Amphitheatre.

## THE ARTS CENTRE GOLD COAST

In addition to promoting cultural awareness through our support of the Arts Centre's Indigenous program, our role as presenting partner has generated numerous benefits and engagement opportunities over the past 12 months, including a film screening of Bran Nue Dae, a VIP function followed by a performance by James Morrison, and the Gold Coast Film Festival's Chauvel Award event, with special guests Deborah Mailman and David Stratton. The Arts Centre partnership has also enhanced graduate outcomes by offering students work experience, internship and paid employment opportunities in project management, communications and marketing roles.



2017 Vice Chancellor's Elite Scholarhip Recipients L - R: Zuzana Harmaniakova, Gyan Wijekulasuriya, Georgia Boevink, Lachlan Castles, Vice Chancellor and President Professor Tim Brailsford, Gabrielle Rosengren, Lachlan Reberger, Katelyn Van Bruggen, Yash Bhoola and Rhianna Lovegrove

## VICE CHANCELLOR'S MENTOR PROGRAM

At the heart of Bond University's mission statement is our commitment to influence and our dedication to inspire tomorrow's leaders by creating a personalised and transformational student experience.

For Vice Chancellor's Elite Scholarship recipients, the Mentoring Program extends this philosophy beyond the campus boundaries to team mentees with successful entrepreneurs, executives and management professionals in a unique and mutually beneficial one-on-one partnerships.

Students gain the opportunity to absorb insights, perspectives and life lessons from leaders in their chosen field. It is an experience that students rate as among the most valuable aspects of their time at Bond. Outcomes have included interstate and international work experience, internships and outstanding networking opportunities.

Mentors report the opportunities to enhance their own leadership, managerial and counselling skills, build on their own networks, and develop and maintain a close and valuable connection with the University.

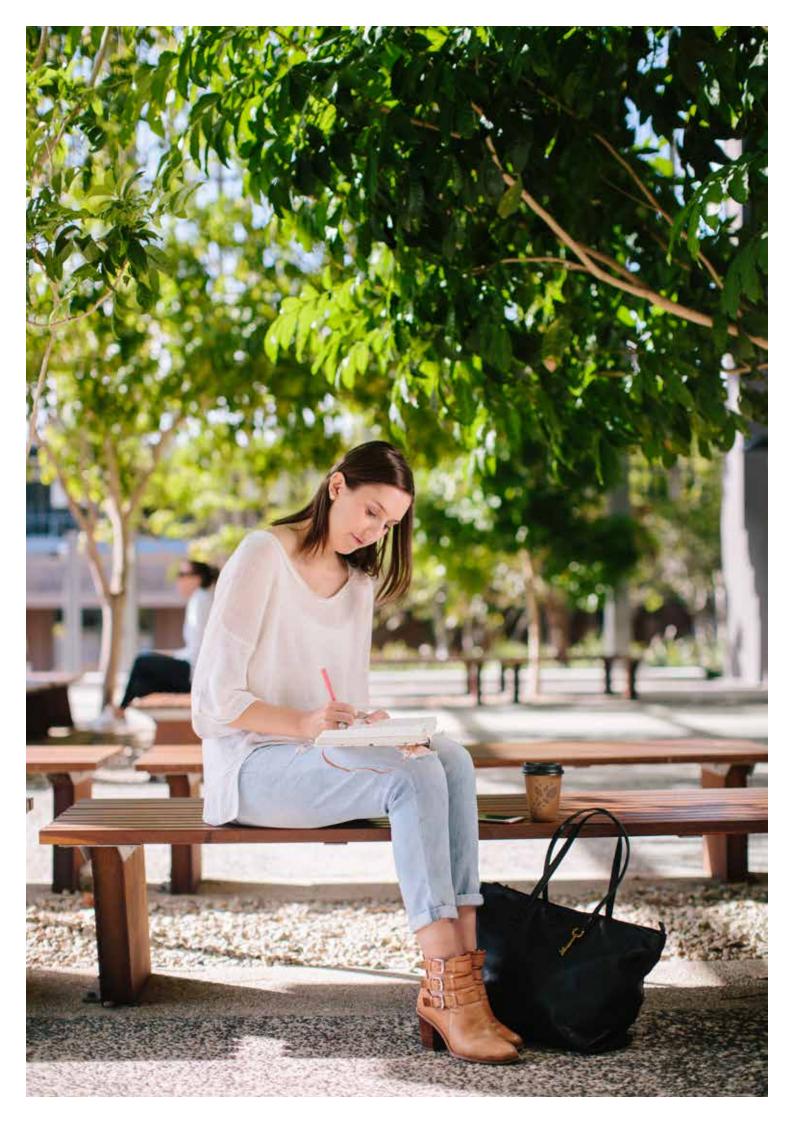
#### UNIVERSITY FELLOWS PROMOTE PARTNERSHIPS

The Fellow of Bond University initiative was introduced to establish deep and meaningful partnerships with industry and community leaders.

The Fellow title represents a formal, non-commercial association and is awarded to individuals from the wider community who are high achieving, respected influencers and desire the opportunity to be actively engaged with the University as ambassadors for Bond.

Aunty Joyce Summers has been appointed as a Bond University Indigenous Fellow. Aunty Joyce is Chair of the Krurungal and Canowindra Aged and Disabled Aboriginal Corporation where she is a leader in the areas of health, education, housing, and employment.

She is also Bonds first Elder in Residence, Gold Coast schools; former chair, City of Gold Coast's National Aboriginal and Islander's Day Observance Committee (NAIDOC); and was a recipient of the Premier's Award in 2015. Aunty Joyce and Leann Wilson are valuable contributors to Bond University's annual Indigenous Gala.



# Alumni and Development

# Bond University has over 25,000 proud graduates living in over 130 countries all over the world.

Forever aligned by their shared experience, the Bondy network is a dynamic and influential family, forging business, social and philanthropic connections in every corner of the globe.

Bond alumni (or Bondies as we call them) support the University and each other through a range of initiatives including the Alumni Advisory Board, Alumni Mentor Program and Alumni Business Directory, plus various volunteering and philanthropic activities. There are also over 20 active Alumni Committees in Australia, Europe, Asia, North America and Africa, with almost 100 events being held throughout the year.

The Alumni Advisory Board has now established alumni committees in all major Australian cities as well as Germany, Hong Kong, Indonesia, Japan, London, Los Angeles, Malaysia, New York, Philippines, Singapore, Switzerland, Toronto, Vancouver and South Africa, reflecting the truly international world our graduates move, work and live in.

Lifelong membership of this elite circle of friends is one of the most valuable gifts we can give our Bond graduates. The local and international connections produce meaningful relationships and create exclusive career opportunities.

#### **ALUMNI ADVISORY BOARD**

The Board has focused on establishing set KPIs and a strategic document to channel activities in 2018 and into the future. The major emphasis will be to continue to increase connectivity within the global Bondy community, not only between alumni, but also to bring students into the community earlier.

The Board is also committed to continue working with the University to establish a solid foundation and tradition of philanthropy for the University and wider Bond community. The University is fortunate to have a highly esteemed group of alumni volunteering on the Board and offering their expertise back to their alma mater.

## HOMECOMING AND ALUMNI AWARDS

The highlight of our annual events calendar is Homecoming, held in May to celebrate the University's Foundation.

This year's official festivities launched with the 2017 Alumni Awards Dinner, a night of recognition for alumni who go above and beyond in their profession and community. We were also pleased to have Mrs Eileen Bond, and Jody and Damian Fewster in attendance on the Thursday evening.

The 2017 Alumni Award winners were:

- Robert Stable Medal: Tom Ray (Class of 1992)
- · Community Achievement: Katrina Elliot Myerson (Class of 2000)
- · Young Alumni Award: Harrison Jones (Class of 2012).

The following day saw alumni leaders from all around the world come together to discuss strategy and best practice to further increase engagement with the University and within the global Bondy community. That evening, although hampered by bad weather, Bondies and their families converged on the Ornamental Lawns for the Family and Friends Festival.

On the Saturday night, the inaugural Bond Benefit Dinner was held, raising over \$25,000 for the University's Ambition Fund. The brainchild of the MBA Alumni Committee, diners were treated to an inspiring speech by David Baxby (Class of 1992). Guests opened their hearts and wallets to bid for a range of 'money can't buy' experiences to raise funds for the University.

## **ALUMNI SCHOLARSHIPS**

he Alumni Scholarship is made possible by the support of alumni donations from the Ambition Fund and assists outstanding Bond University alumni to undertake postgraduate study at an international institution.

- Past recipients have attend Harvard University, Colombia University, George Washington University, The University of Oxford, The University of Cambridge and the Erasmus Mundus University.
- The 2017 Alumni Scholarship recipients were:
- Marryum Kahloon (Class of 2011) received a scholarship to study a Master of Laws at Columbia University.
- Katherine Mansted (Class of 2008) received a scholarship to study a Master of Public Policy at Harvard University.
- Courtney Olden (Class of 2010) received a scholarship to study a Bachelor of Civil Law at the University of Oxford.
- Mitchell Stevens (Class of 2009) received a scholarship to study a MBA at the London Business School.





The Chancellor Hon. Dr Annabelle Bennett AO SC, Tom Ray and Vice Chancellor and President, Professor Tim Brailsford

#### ALUMNI MENTOR PROGRAM

A record number of 160 students applied for the 2017 Alumni Mentor Program. We are fortunate to always have enough alumni to mentor eligible students.

Once again, we were able to manually match the mentor pairs to ensure best fit, reflecting Bond's famous personalised approach. We also increased our use of technology this year to better involve alumni who are based interstate or overseas.

# ARTWORK COLLECTION

Dr Patrick Corrigan AM continues to connect Bond University to generous individuals and, as a result, in 2017 our collection grow exponentially. The University now houses a donated collection in excess of 570 pieces with a combined value of approximately \$8.5 million.

The newly completed Transformer space in the Bond Business School has benefited by numerous Indigenous artworks as have the refurbished Law Faculty extension and Law Library.

The Bond University artwork collection enhances the learning and working environments for both students and staff. We are proud to be custodian of these pieces which allow not only our students and staff, but our visitors and the wider Gold Coast community to appreciate the heritage value of such a significant collection.

#### SWIMMING SCHOLARSHIPS

Bond University continues to benefit from the generous support of Dr Georgina Hope Rinehart with two new scholarships announced late in 2017. Dr Rinehart has extended her scholarship program with Bond, offering two new Swimming Scholarships per year for the next two years, making four in total.

Elijah Winnington from Kings Christian College on the Gold Coast, and Minna Atherton from Brisbane Girls Grammar School will commence their studies at Bond in 2018. Both scholars are focused on qualifying for the 2018 Gold Coast Commonwealth Games Team.

The Georgina Hope Rinehart Swimming Excellence Scholarship provides 100 per cent tuition support and living expenses while the students pursue their chosen degrees and swimming career.

Since its inception, the swimming scholarship has provided both financial support and individual mentoring to selected students. This ensures that they able to focus on their training and education, managing the pressures of student life alongside a rigorous training schedule.

Our swimming scholars have continued to perform well both in the pool and academically, with strong representation at the Hancock Prospecting Australian Swimming Championships and the Australian University Games in 2017.

Through Dr Rinehart's generous support, the Bond University swimming scholars continue to improve and grow into outstanding sportspeople and fine ambassadors for Australian sport, academia and leadership.

# ADCO SCHOLARSHIP NURTURES YOUNG LEADERS

The ADCO Sports Excellence Scholarship continues to nurture our future leaders by supporting outstanding sports men and women with funding for their tertiary education. Thanks to the generosity and vision of Judy Brinsmead, Joint Chairman and Joint Owner of ADCO, our ADCO scholars continue to demonstrate exceptional contribution to their chosen sport.

This highly sought-after scholarship package of 50 per cent tuition remission and a \$10,000 cash bursary per year opens the door to applicants who demonstrate strong leadership capabilities and are achieving exceptionally well in the sporting arena to the personalised education, accelerated degree options and small classes offered at Bond University.

Daisy Fielding from All Saints Anglican School is the recipient of the 2018 ADCO Sport Excellence Scholarship. Ms Fielding is an equestrian athlete who, in a very short period of time, became State Medium Interschool Dressage Champion, qualified for the 2017 National Dressage Championships and became a member of the Queensland Young Rider Squad.

Ms Fielding commenced a Bachelor of Sport Management in 2018.



# ABEDIAN FOUNDATION SCHOLARSHIP

In recognition of Dr Soheil Abedian's longstanding association with Bond University the Abedian Foundation has generously provided four new scholarships to Master of Architecture students. Two awards based on financial need and two scholarships for academic merit will now be awarded annually.

The scholarships cover 100 percent tuition remission for the Master of Architecture program.

# HOOG ANTINK FAMILY OLYMPIC TORCH UNVFILING EVENT

A prized private collection of Olympic torches – representing every Summer Games since the Olympic torch relay was first held in Berlin in 1936 – will be displayed at Bond University thanks to the generosity of the custodian of the collection, Bond University Councillor Victor Hoog Antink.

The collection of 19 torches will be regularly rotated, with one torch on show at a time, in a purpose-built display cabinet at the Bond Sports Centre.

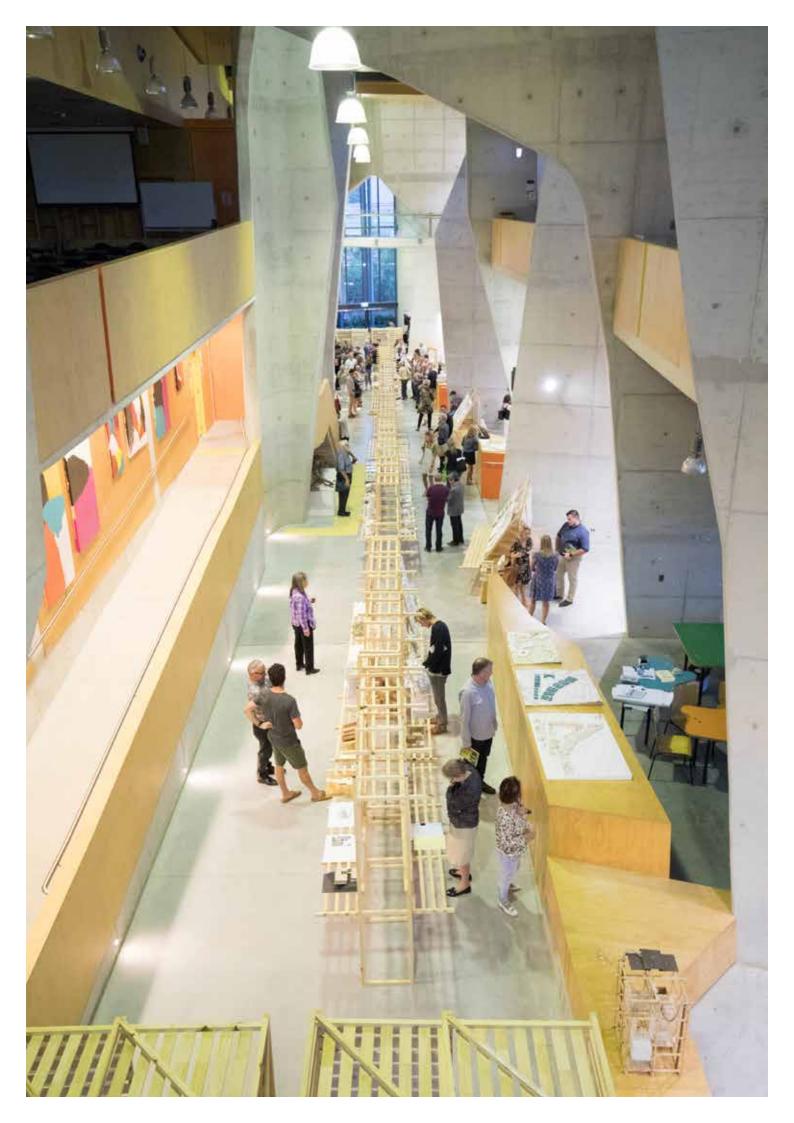
Bond Business School Advisory Board Chair, Mr Hoog Antink began sourcing the torches in 2000, after he took part in the Sydney Olympic torch relay.

This event was well received and received strong press coverage in the press, TV and radio. A new torch will be revealed twice each semester.

# ALUMNI eDIGEST LAUNCHED

We launched a new monthly electronic eDigest to alumni in 2017.

The purpose of this communication is to share upcoming events, news including class notes, and new business directory listings. This will allow alumni who aren't involved in committees or for whom we don't have postal addresses to view upcoming events. We also hope to increase the number of class notes being submitted to encourage alumni to share personal news with their classmates.



# **Bond University Sport**

2017 marked year three of the current five-year Bond Sport Strategic Plan. It has been a dynamic time of progress in the three areas used to gauge the strategy's effectiveness – Performance, Partnerships and Participation.

With regard to the area of Participation, numerous outstanding performances by teams and individuals in Northern University Games and Australian University Games competition are noteworthy, culminating in securing the Doug Ellis Per Capita Trophy for the sixth time in the last nine years. Team spirit was never higher this year. To see the mix of recreational athletes competing with our Elite Sport Program athletes speaks volumes for the inclusive culture we have worked hard to engender.

It will be exciting to see the new two-tier format Australian University Sport (AUS) has scheduled for commencement in 2018.

#### FROM STRENGTH TO STRENGTH IN THE POOL

In the Performance and Partnership domains, the Bond Swimming program continues to gather wide acclaim with many national and world champion swimmers taking the Bond name far and wide.

As one of Australia's top Clubs, it is flourishing under the direction of Head Coach, Richard Scarce and Assistant Head Coach, Kyle Samuelson. Both Richard and Kyle are familiar figures on pool decks at the highest level of Australian and international swimming. They have driven the Bond program with a great sense of measure and success.

The University is in discussions with several other high-performance swim programs regarding a circuit of high-end individual meets featuring world class swimmers competing in a university based competition. This is a significant development and it's pleasing to add that Bond University is working with AUS and Australian Swimming helping to achieve mutually satisfying results.

#### AFL HIGHS AND LOWS

The Bond University AFL Club has developed into a powerhouse AFL Queensland side, competing in the QAFA Competition.

Affectionately known as the 'Canal' to all Bondies, the Club has both a women's and men's team who compete on a regular basis.

The AFL Club experienced the extreme highs and challenges sport can offer during 2017.

Highlight of the year was our Division 1 AFL women's team winning the premiershisp in the women's state league.

The men's team fought gallantly in the QFA's top division through a season wracked with debilitating squad injury.

Some amazing stories emerged which showed the Club's great culture as players were called upon to play many extra quarters to cover the plague of injury.

Bond's partnership with AFL Queensland and the Brisbane Lions is an exciting strategic move.

The inaugural Riewoldt Family AFL scholarships are testament to Bond's commitment to AFL's place amongst our high performance sports, particularly those involving women. In 2018, three Bond AFL Club players will be circulating in the Women's AFL for the Lions, wearing the Bond University name proudly on the team's jersey following our sponsorship in Australia's premier women's competition.

# BOND RUGBY CONTINUES TO SHINE

In three short years, Bond Rugby has grown from a single, four-team men's program, to a sizeable five-program entity with Men's XVs and 7's, Women's 7's, a Pathway to Premier program involving local school-age players and the Bond RugbyTek Program aimed at attracting players seeking an edu—sport experience.

A crowning achievement was the Bond Women's team achieving runners-up placing in the inaugural AON University Women's 7's series, demonstrating how expertly the game is played by female student athletes.

The Bond Rugby Club has undergone more fine-tuning and has arguably some of the best coaches in Queensland Premier Rugby at its disposal across all programs. Bond Rugby continues to enjoy close relationships with Queensland Rugby and Australian Rugby and produce national and international players.

# NETBALL NAMING RIGHTS SPONSOR

Bond's major naming rights sponsorship of the Bond University Golden South Jaguars Netball Club has entered its third year.

Student athletes of note play with this State League franchise and the relationship with coaches and staff remains strong and mutually appreciative. Bond student athletes occupy important roles in the Jaguars' squad which has strong ties to the women's professional ranks such as the Queensland Firebirds.



Early signs for 2018 / 2019 suggest that this state league format will merge with universities, resembling the situation which has flourished in the sport of Women's 7's. Through its relationship with the Jags, Bond is very well placed to capitalise on such a development and coaches and players alike are excited by this prospect.

#### SOCCER SPONSORSHIP SUPPORTS WOMEN'S TEAMS

The University has entered a partnership in soccer with Gold Coast United where we will be the naming rights partner for the club's NPL Senior Women's teams.

The partnership includes access to high level training and coaching for both men and women from Bond, and the Club's management will take up tenancy in the High-Performance Training Centre - very timely given the surge in the World Game following our recent Men's team Premiership in the Metro Cup this year.

This targeted partnership in Women's soccer completes the strategy's aim of securing high level partnerships with Australia's four influential women's team ball sports: Women's AFL, Women's Rugby 7's, Netball and Soccer.

# TRIATHLON JOINS OUR HIGH PERFORMANCE FAMILY

Triathlon is a sport set to join our suite of high performance offerings at Bond. The Gold Coast is a natural home for this popular sport and is a destination which produces high calibre, world-class athletes in triathlon and para-triathlon.

A Bond University Triathlon Club should be ready to compete on the Gold Coast in 2018, with athletes representing Australia in international events.

Other sports on the development radar are equestrian, basketball and tennis. All three present the necessary athlete recruitment, research and internship opportunities considered desirable in our Partnership focus.

#### SPORT IN THE RESEARCH SPACE

Another by-product of sport's strong presence at Bond is in our research contribution. In 2017, the growth of PhD and master's level research in AFL and rugby has been very positive. As well, local, national and international internships have been the result of our relationships with many significant national sporting organisations.

Bond's Domestic and International Recruitment teams now confidently message the advantages of student-athlete opportunities in the High Performance Programs. Sport is making a significant contribution to the University's recruitment objectives by attracting student athletes of high quality and integrity to the campus.

Bond Sport's relationship with BUSA grew even stronger in 2017. The student administration's vision in continuing to fund many of our club sport coaches and the new position of Club Sport Strength and Conditioning Coach has proven extremely beneficial for all concerned.

Infrastructure projects are in place for 2018 around the AFL and Rugby precincts to complement the impressive electronic scoreboards both codes now enjoy. The projects will be of benefit to all field sports that use the precinct.

The Bond Sport Office and Sports Centre teams have enjoyed another busy and eventful year. Their contribution helps to make the sporting experience of Bond students the envy of their student counterparts elsewhere.

Sport's essential ingredients of teamwork, cooperation, perseverance, rigour and resilience align perfectly with the core values this University hopes its graduates and student athletes will take forward into their lives.

Whether elite or recreational in nature, our student athletes embody those values, making them worthy of our ongoing support and admiration.





















Governance

Bond University Council: Chancellor Hon. Dr Annabelle Bennett AO SC, Vice Chancellor and President Professor Tim Brailsford, David Baxby, Derek Cronin, Dr Darryl Gregor OAM, Victor P Hoog Antink, Professor Daryl Le Grew, Lisa MacCallum, Lisa Paul, Dr Emmanuel Pohl.

# **GOVERNANCE STRUCTURE**

Bond University Limited is a company limited by guarantee and, as a result, does not have shareholders. The governance arrangements provide for the Company, with a voting membership of 30 members, to appoint the University Council, which is the Board of Directors of Bond University Limited. The Chair of the Board is the Chancellor of the University.

The Chief Executive Officer of the University, the Vice Chancellor, is in turn responsible to the University Council. The peak academic body of the University, the Academic Senate, which is provided for in the Constitution of the Company, is an advisory body to the Vice Chancellor on matters relating to the academic activity of the University.

The University's status as a not-for-profit organisation is confirmed in the Constitution of Bond University Limited.

# **RISK MANAGEMENT**

Council has two sub-committees established to oversee the Risk Management activities of the University: the Audit and Risk Management Committee and the Occupational Health and Safety Committee. Each committee has an external member as well as nominated Councillors as members.

The Audit and Risk Management Committee oversees the integrity of external financial reporting, including compliance with statutory responsibilities relating to financial reporting disclosures, principles and policies, controls and procedures. The Occupational Health and Safety Committee ensures that the University adopts a best practice approach to occupational health and safety matters on campus. In particular, the Committee adopted formal external benchmarking criteria against which the University has performed well.

# **VOLUNTARY GOVERNANCE CODE**

The Australian Chancellors' Council in conjunction with Universities Australia have published a Voluntary Code of Best Practice for Governance of Australian Universities. Council approved a Governance Statement for the University that is appropriate for its legal entity status, corporate structure and operations. Council has reviewed its compliance with the Voluntary Code and formed the view, that as far as it was relevant to the University's operations, it was fully compliant with the voluntary code.

#### **COUNCIL MEMBERS**

- The Hon. Dr Annabelle Bennett AO SC Chancellor
- · Professor Tim Brailsford Vice Chancellor and President
- · Mr David Baxby
- · Mr Derek Cronin
- · Dr Darryl Gregor OAM
- Mr Victor P Hoog Antink
- Professor Margaret Seares AO (retired 22 March, 2017)
- Professor Daryl Le Grew (elected 5 May, 2017)
- · Ms Lisa MacCallum (elected 5 May, 2017)
- · Mr Ken MacDonald (retired 22 March, 2017)
- Ms Lisa Paul AO PSM
- · Dr Emmanuel Pohl

# COMPANY SECRETARY

Mr Michael Dean FCIS



# MEMBERS OF THE COMPANY

# COUNCIL ORDINARY MEMBERS

- · The Hon. Dr Annabelle Bennett AO SC Chancellor
- · Mr Victor P Hoog Antink

## STAFF ORDINARY MEMBERS

- Mr Luke Bateup
- · Ms Amanda Coulthard
- · Mr Joseph Crowley
- · Professor Keitha Dunstan
- · Mr Kevin Maley (resigned 27 October, 2017)
- · Mrs Rhonda Morton

# ALUMNI ORDINARY MEMBERS

- · Ms Ashleigh Armitage
- Ms Rebecca Baird
- · Mr James Browning (retired 5 May, 2017)
- · Mr Samuel Cochrane (retired 5 May, 2017)
- · Ms Kimberley Douglas
- Ms Selena Griffiths
- · Ms Angela Julian-Armitage
- · Ms Cleo Kent
- · Mr Benjamin Mack
- · Ms Leah Miller
- · Mr Michael O'Meara (retired 5 May, 2017)
- Ms Sarah Scopel
- · Ms Nicole Stoppa
- · Ms Meagan Ryan
- · Mr Rohan Titus (retired 5 May, 2017)
- · Mr Mokhtair Singh

## POSTGRADUATE STUDENT ORDINARY MEMBER

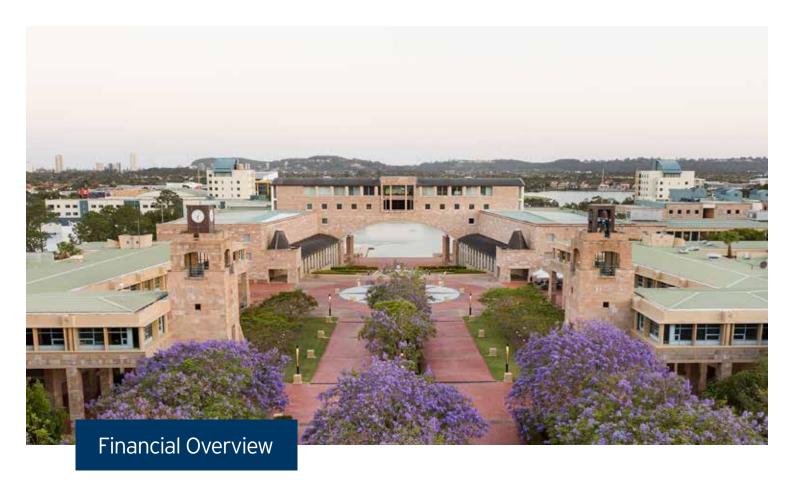
· Ms Hatauv Andalebi Abadan

# UNDERGRADUATE STUDENT ORDINARY MEMBER

Mr Haydn Dodds

#### COMMUNITY ORDINARY MEMBERS

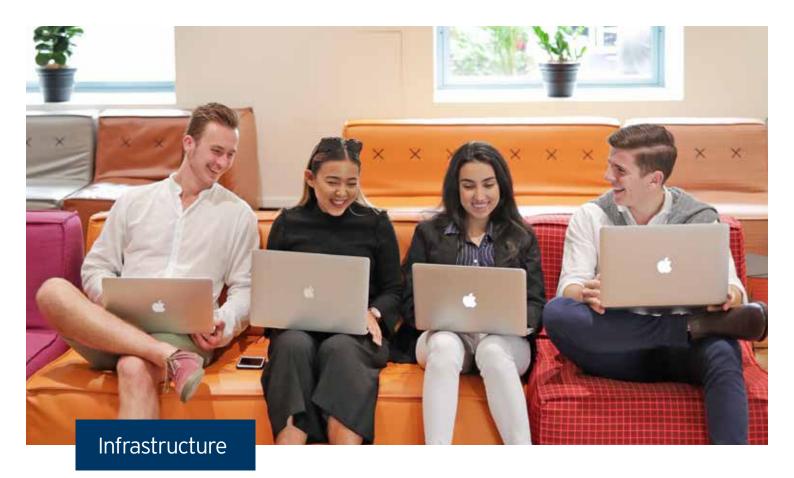
- · Dr Neil Balnaves AO (retired 5 May, 2017)
- Ms Kathryn Greiner AO
- Ms Bronwyn Morris (retired 5 May, 2017)
- · Mr Derek Murphy
- · Dr Trevor Rowe AO (retired 5 May, 2017)
- Mr Tom Ray
- Mrs Peta Fielding
- Mr Trevor Dietz
- Mr Kerry Watson
- Mr Patrick Wallas
- · Ms Leann Wilson



# 2017 was a year where further growth in revenue and prudent financial management has continued.

The University finances continue to be in a healthy state. Our revenue growth is underpinned by a stronger enrolment pipeline which, when coupled with maintaining control over expenditure, has contributed to an improved operating surplus for the year.

The University has met its banking covenants at all times during the year and with a balance sheet that remains strong.



# In 2017, infrastructure investment focused on innovation, student support, and teaching and learning spaces.

# THE TRANSFORMER

The successful launch of the Bond Transformer program in 2017 was underpinned by the redesign of Level 3 of the Business School into vibrant interactive spaces that comprise a Commercialisation Centre, entrepreneurship spaces as well as a Big Data Centre in support of the Actuarial Sciences program.

# MULTIMEDIA LEARNING CENTRE

Further expansion of the existing facility includes additional quiet spaces for student study, as well as a Digital Learning Hub that assists students in developing essential digital skills to support their study and career aspirations.

## FACULTY OF LAW LIBRARY AND SKILLS CENTRE

A substantial refurbishment of the Legal Skills training area was undertaken together with an upgrade of the John and Alison Kearney Library has created additional study spaces, collaborative learning areas and quiet spaces for student learning, as well as incorporating the display of the original Kearney Moot Court at the entrance to the library.

#### **TEACHING AND LEARNING SPACES**

A Teaching Spaces Master Plan continues to drive the continuing improvement and technology enhancement of teaching spaces. During the year there was further refurbishment of learning spaces in the University Centre which are now equipped with up-to-date technology, flexible furnishings and lecture recording capabilities. Additional student common areas and study / social zones have been created to encourage improved utilisation of space in the

building and enhance the student experience. Refurbishment has also taken place within the Bond University College areas to provide a general refresh as well as an upgrade in technology and teaching facilities.

# FOOD AND BEVERAGE - BRASSERIE REFURBISHMENT

The Brasserie is a focal point of dining for residential students on campus and received a substantial refurbishment involving an upgrade of the internal food court to provide greater variety in food choice, online food ordering and a complete refresh in the look and feel of the dining area. External areas were substantially upgraded to incorporate a bar area, lounge, dining and bench seating including a background music system.

# LANDSCAPES, ADMINISTRATIVE SPACES, SPORTS AREAS ALL UPGRADED

Completion of the Legal Skills arbour and entry statement, campus and surrounds walking track, refurbishment of research spaces and administrative support areas within Health Sciences and Medicine, upgrade of the Office of Sports and support areas for sporting clubs and sports engagement.



# BOND UNIVERSITY LIMITED A.C.N. 010 694 121 AND CONTROLLED ENTITIES

## COMPANY PARTICULARS

## Directors

The Hon. Dr Annabelle Bennett AO SC (Chancellor)
Professor Tim Brailsford (Vice-Chancellor & President)
David Baxby
Derek Cronin
Dr Darryl Gregor OAM
Professor Daryl Le Grew
Victor Hoog Antink
Lisa MacCallum
Lisa Paul AO PSM
Dr Emmanuel Pohl

# Secretary

Michael Dean FCIS

Registered Office Bond University Limited Level 6, The Arch Bond University QLD 4229

# Auditors

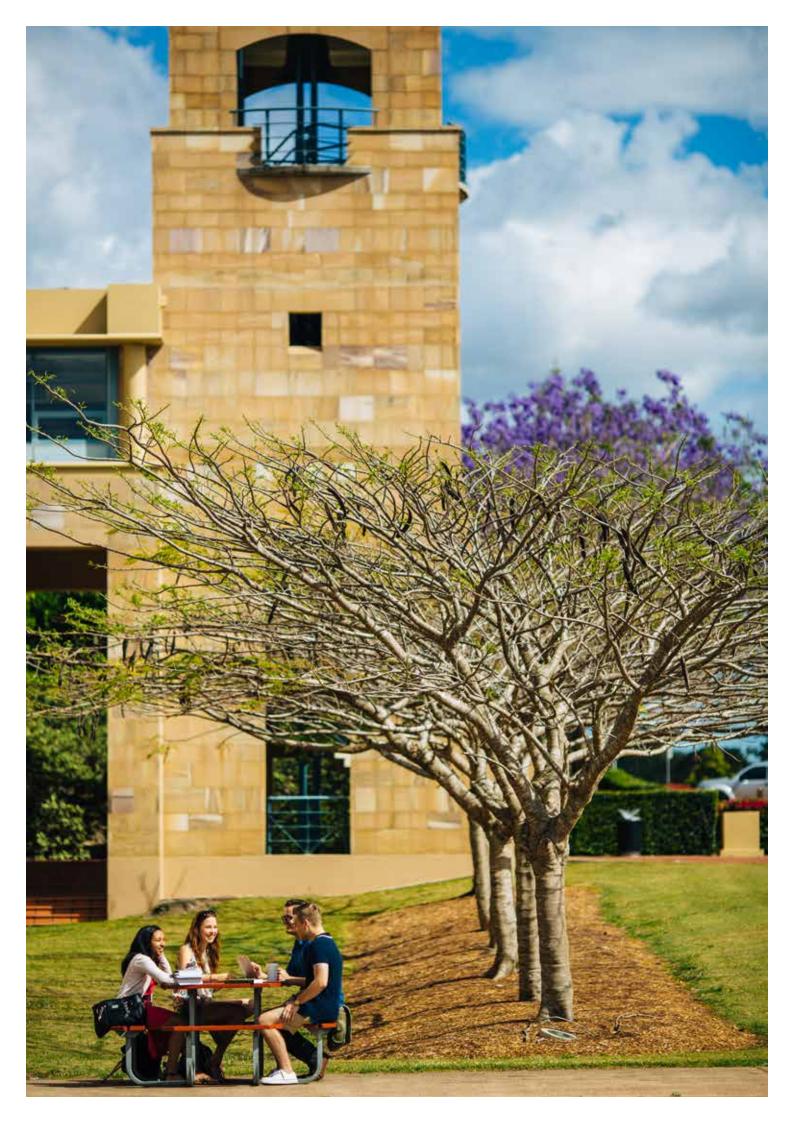
Ernst & Young 1 Eagle Street Brisbane QLD 4000

#### Lawyers

Minter Ellison Waterfront Place 1 Eagle Street Brisbane QLD 4000

# Bankers

Westpac Banking Corporation 260 Queen St Brisbane QLD 4000







# **Bond University**

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# CRICOS Provider Code 00017B

The information published in this document is correct at the time of printing (April 2018). However, all programs are subject to review by the Academic Senate of the University and the University reserves the right to change its program offerings and subjects without notice. The information published in this document is intended as a guide and persons considering an offer of enrolment should contact the relevant Faculty or Institute to see if any changes have been made before deciding to accept their offer.